





# Minister for Health Employee Engagement Survey 2020

WA health system Results Report





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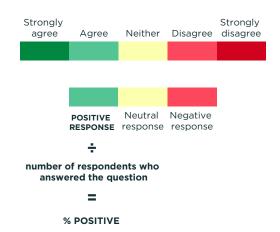
# **GUIDE TO THIS REPORT**

#### YOUR BENCHMARK DATA

ENGINE FACILITATES A BENCHMARKING PROGRAMME WHICH ALLOWS ORGANISATIONS TO BENCHMARK THEIR RESULTS AGAINST THE RESULTS OF OTHER ORGANISATIONS IN THEIR SECTOR. IN THIS REPORT, THE EXTERNAL BENCHMARK DATA IS THE AVERAGE % POSITIVE SCORE ACHIEVED FROM RECENT SURVEYS

#### % POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



#### ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166	= 317				
% POSITIVE	317 ÷ 613	5 = 52%				

#### ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS FOR TEAMS WITH LESS THAN 10 WILL NOT RECEIVE AN INDIVIDUAL REPORT. HOWEVER, THEIR DATA WILL STILL CONTRIBUTE TO THE SCORES FOR THEIR GROUP AND THE ORGANISATION OVERALL.

# **TIPS & SUGGESTIONS**

01.

Take the time to digest the scores and identify the areas where you are performing well.

These will tend to be high scores which are notably above any comparative scores. These should be celebrated. Share the good news with employees.

#### UNDERSTANDING YOUR REPORT AND GETTING TO ACTION!

- THE SCORES ON THE FRONT PAGE GIVE YOU SOME SUMMARY INFORMATION. FIRST TAKE THE TIME TO FULLY UNDERSTAND THIS REPORT BEFORE SHARING WITH OTHERS.

- WHAT IS YOUR RESPONSE RATE? IF HIGH, THE RESULTS WILL BE REPRESENTATIVE OF THE VIEWS OF YOUR COLLEAGUES. IF LOW (<20%) TAKE CARE WHEN INTERPRETING THE RESULTS. ENCOURAGE ALL COLLEAGUES TO HELP WITH ACTION PLANNING AND HOPEFULLY THIS WILL ENCOURAGE THEM TO COMPLETE THE SURVEY NEXT TIME.

- HOW DO YOUR SCORES COMPARE TO YOUR PARENT UNIT OR THE ORGANISATION OVERALL?

ARE THERE ANY SCORES THAT ARE UNEXPECTED?

Identify areas that need improvement.

02.

02

It may be helpful to discuss

with your manager or other

colleagues (your peers, HR,

There are lots of websites of ideas and case studies to give you further inspiration

subject experts) to share

ideas before developing

plans for action.

and top tips.

These will be the lower scores, and/or those which are scoring notably below your comparators. Discuss these areas with your colleagues in focus groups or one2ones, gather their thoughts and solutions before deciding actions to take.

# High neutral responses (lots of employees ticking 'neither agree nor disagree')

Ask your colleagues about their views to find out what is causing this uncertainty. More communication and involvement may help to shift them to a positive frame of mind.

> Some actions may be 'quick wins' and short term. However, in most instances, you will need to think longer term.

05.

What do you want employees to be saying about their working lives in the future?

What should be put in place to achieve this?

The 'All questions' pages show every question asked in the survey and the proportion of colleagues responding positively (strongly agree + agree), neutrally (neither agree nor disagree) or negatively (disagree + strongly disagree). Look at how your positive score compares to your parent unit, and your last survey's results.

# Is there room for improvement?

WA health system | WA Your Voice in Health 2020 Survey

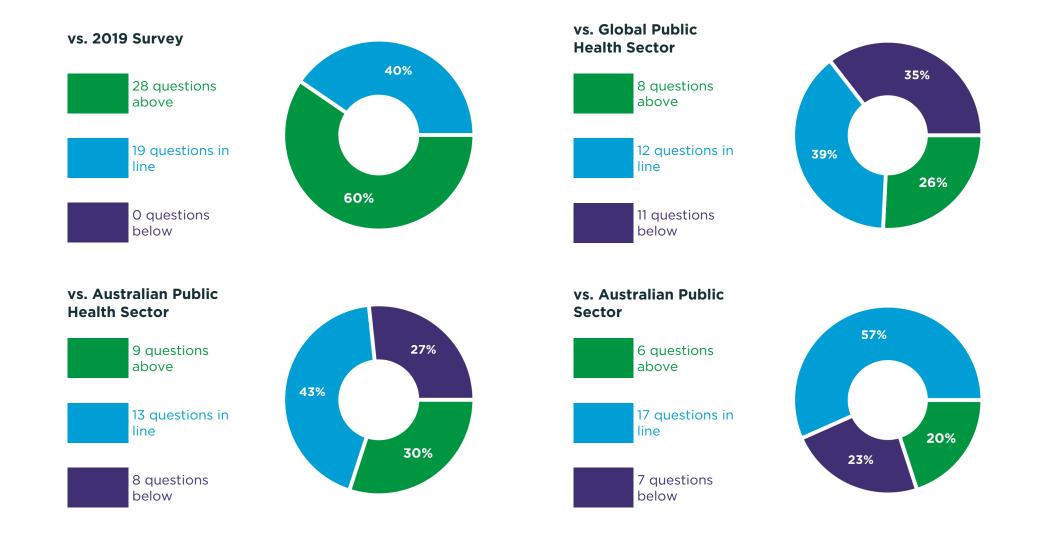
M <sub>i</sub> .				
	MINISTER FOR HEAL <sup>®</sup> SURVEY 2020	TH EMPLOYEE ENGAGEME	NT RESPONSE RATE:	25%
Your Voice				$\angle 0\%$
in Health	WA health sy	/stem	RESPONSES:	12092
Kan <sup>105</sup> *				of 47694
	<b>0</b> /	Child and Adolescent Health Service (CAHS)	Department of Health (DoH)	East Metropolitan Health Service (EMHS)
EMPLOYEE ENGAGEMENT	6%	~ 7	~ ~	~ ~
SCORE:		<b>67</b> %	66%	66%
		EEI	EEI	EEI
		VARIANCE FROM +1	VARIANCE FROM +5 🕥	VARIANCE FROM +2 🕥
		Health Support Services (HSS)	North Metropolitan Health	PathWest
VARIANCE from 2019 SURVEY	: +4	riediti Support Services (133)	Service (NMHS)	Falliwest
TOP 3	VARIANCE	61%	<b>67</b> %	<b>57</b> %
MOST IMPROVED QUESTIONS:	FROM 2019 SURVEY	EEI	EEI	EEI
<b>Q29.</b> My organisation does a good job of commit can offer in terms of health and wellbeing	nunicating what +12	VARIANCE FROM +9		VARIANCE FROM
<b>Q46.</b> My organisation is making the necessary i meet our future challenges	mprovements to +11	2019 SURVEY: 79 🖤	2019 SURVEY: +6 🕥	2019 SURVEY: -3 V
<b>Q11.</b> I believe that the decisions and behaviours management are consistent with my organisation		Quadriplegic Centre	South Metropolitan Health Service (SMHS)	WA Country Health Service (WACHS)
TOP 3     HIGHEST SCORING QUESTIONS	% POSITIVE	07		
<b>Q15.</b> I believe that one of my responsibilities is to look for new ways to improve the way we work	to continually	83%	66%	66%
<b>Q20.</b> The people in my team behave in an accertowards people from diverse backgrounds	pting manner <b>85</b> %			
Q3. I feel committed to my organisation's goals	84%	VARIANCE FROM _ 2019 SURVEY: _	VARIANCE FROM +7	VARIANCE FROM +2
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### BENCHMARKS 2020 SURVEY



# EMPLOYEE ENGAGEMENT 2020 SURVEY

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#### HOW ENGAGED IS YOUR TEAM?

THESE RESULTS PROVIDE A MEASURE OF ENGAGEMENT FOR YOUR TEAM.

YOUR ENGAGEMENT SCORE ISN'T JUST ABOUT HOW MUCH PEOPLE LIKE WORKING FOR YOU. IT ALSO MEASURES THE EMOTIONAL CONNECTION AND COMMITMENT COLLEAGUES HAVE TO WORKING FOR THE ODC ADUST ATION

SCORES ARE ASSIGNED TO EACH OF THE QUESTION RESPONSES IN THE INDEX (100% STRONGLY AGREE, 75% AGREE, 50% NEITHER AGREE NOR DISAGREE, 25% DISAGREE, AND 0 STRONGLY DISAGREE). ONCE THE SCORES ARE ADDED TOGETHER THESE ARE THEN DIVIDED BY THE NUMBER OF RESPONDENTS TO CREATE AN AVERAGE % POSITIVE.

C	YOUR EMPLOYEE ENGAGEMENT <b>66</b> % SCORE	R	ESPONSES	5CALE	% POSITIVE	VARIANCE FROM 2019 SURVEY +4	Australian Public Health Sector	Global Public Health Sector	Australian Public Sector
SAY	<b>Q40.</b> I would recommend my organisation as a great place to work	19	42	22 10	62%	+6 🔂	-1	-1	-1
S	<b>Q43.</b> I am proud to tell others I work for my organisation	26	44	21	70%	+5 🕥	+1	0	+1
STAΥ	<b>Q5.</b> I feel a strong personal attachment to my organisation	23	42	22 9	65%	+5 🔂	+5 🕜	+5 🕥	+4
STRIVE	<b>Q44.</b> My organisation inspires me to do the best in my job	19	40	25 <mark>10</mark>	59%	+7 🕥	+6 🕥	+3	+6 🕜
STR	<b>Q47.</b> My organisation motivates me to help it achieve its objectives	13	40	30 11	53%	+10 🕥	0	+3	-1



### CORE QUESTIONS HEADLINES SCORES 2020 SURVEY

HIGHEST POSITIVE SCORING QUESTIONS	% POSITIVE	HIGHEST NEUTRAL SCORING QUESTIONS	% NEUTRAL	HIGHEST NEGATIVE SCORING QUESTIONS	% NEGATIVE
Q15. I believe that one of my responsibilities is to continually look for new ways to improve the way we work		<b>Q47.</b> My organisation motivates me to help it achieve its objectives		<b>Q13.</b> I think it is safe to speak up and challenge the way things are done in my organisation	
	86%		30%		<b>31</b> %
<b>Q20.</b> The people in my team behave in an accepting manner towards people from diverse backgrounds		<b>Q14.</b> My organisation treats staff who are involved in an error, near miss or incident fairly		<b>Q30.</b> In the past 12 months, I have received formal feedback on my performance	
	85%		30%		30%
Q3. I feel committed to my organisation's goals		<b>Q46.</b> My organisation is making the necessary improvements to meet our future challenges		Q7. I feel valued and recognised for the work I do	
	84%		29%		<b>27</b> %
<b>Q28.</b> People in my team are committed to workplace safety		<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working		<b>Q22.</b> Leaders are open and honest in their communications with staff	
	82%		29%		<b>27</b> %
<b>Q1.</b> My role enables me to make good use of my skills and abilities		<b>Q32.</b> The performance feedback I have received has been beneficial to my ongoing development		<b>Q11.</b> I believe that the decisions and behaviours of senior management are consistent with my organisation's values	
	81%		<b>28</b> %		<b>25</b> %
FIND YOUR HIGHEST SCORES	5	THESE QUESTIONS ARE YOUR HIGHES	T SCORING		
- WHAT ARE EMPLOYEES MOST POSITIVE ABOUT? (STRENGTHS)		- WHAT ARE EMPLOYEES MOST NEUTRAL ABOUT? WH EMPLOYEES ARE RESPONDING 'NEITHER AGREE NOR I NEUTRAL), THIS MAY INDICATE MIXED VIEWS OR INCO EXPERIENCES. (AREAS OF POTENTIAL)	DISAGREE' (%	- WHAT ARE EMPLOYEES MOST NEGATIVE ABOUT? (AREAS OF CONCERN) L - Indicates it is a local question.	

# **KEY QUESTIONS TO FOCUS ON** 2020 SURVEY

<b>i</b>		AT LEAST 5 PERCENTAGE POINTS R THAN COMPARATOR AT LESS THAN COMPARATOR	% POSITIVE	VARIANCE FROM 2019 SURVEY	vs. Australian Public Health Sector	vs. Global Public Health Sector	vs. Australian Public Sector
WHAT TO FOCUS ON?	.1	<b>Q45.</b> My organisation supports me and my goals*	53%	+7 <b>0</b>	-	-	-
THESE KEY QUESTIONS HAVE BEEN IDENTIFIED AS BEING IMPORTANT TO EMPLOYEES IN YOUR BUSINESS UNIT.	.2	<b>Q7.</b> I feel valued and recognised for the work I do	<b>52</b> %	+60	-7 <b>0</b>	-5⊘	-6 <b>©</b>
THEY ARE NOT NECESSARILY THE QUESTIONS WITH THE	.3	<b>Q46.</b> My organisation is making the necessary improvements to meet our future challenges*	55%	+11 <b>0</b>	-	-	-
SOME WILL BE AREAS TO	.4	<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working	50%	+6 <b>0</b>	-140	-11 <b>0</b>	-11 <b>0</b>
IMPROVE UPON AND SOME WILL BE AREAS TO MAINTAIN. DEVELOP ACTIONS AND ACTIVITIES TO IMPROVE UPON	.5	<b>Q8.</b> I believe in the purpose and objectives of my organisation *	80%	+60	-2	-1	-1
THESE, WHERE POSSIBLE, TO DRIVE HIGHER LEVELS OF PERFORMANCE. * DENOTES QUESTION WAS ALSO A KEY DRIVER IN 2019	.6	<b>Q1.</b> My role enables me to make good use of my skills and abilities *	81%	+2	+1	-4	+2

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#### EXPLORE THE FULL RESULTS

- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND THE PROPORTION OF COLLEAGUES RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE).

- LOOK AT HOW YOU POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

#### IS THERE ROOM FOR IMPROVEMENT?

к	<b>Q1.</b> My role enables me to make good use of my skills and abilities	29	52	8 7	81%	+2	+1	-4	
	Q2. I have clear, measurable work objectives	23	54	13 8	<b>76</b> %	+3	+20	+17 💽	
	Q3. I feel committed to my organisation's goals	34	50	11	84%	+4	+14 🔂	+28 🔂	
	<b>Q4.</b> I have the tools, resources and processes (i.e. work equipment, information technology systems etc.) to complete my work effectively	18	48	15 15	66%	+5 🖸	+6 🕢	0	
	<b>Q5.</b> I feel a strong personal attachment to my organisation	23	42	22 9	65%	+5 🕥	+50	+5 🕥	
	<b>Q6.</b> I am able to strike the right balance between my work and home life	19	47	17 12	66%	+5 🕥	+2	+3	
к	Q7. I feel valued and recognised for the work I do	15	37 21	16 12	<b>52</b> %	+6 🕥	-7 🔮	-5 🔮	
к	<b>Q8.</b> I believe in the purpose and objectives of my organisation	27	53	14	80%	+6 🕢	-2	-1	
	<b>Q9.</b> I am aware of how my work contributes to the overall strategic objectives of my organisation	25	54	13	<b>79</b> %	+3	-9 🔮	-12 🔮	
	<b>Q10.</b> Considering everything, I am satisfied with the job I do	22	52	14 8	<b>74</b> %	+4	+3	+5 🔂	

•	OUR VALUES 64%	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2019 SURVEY	Australian Public Health Sector	Global Public Health Sector	Australian Public Sector
EXPLORE	<b>G11.</b> I believe that the decisions and behaviours of senior management are consistent with my organisation's values	13 40 22 15 10	53%	+11 🕥	-1	+3	-2
THE FULL RESULTS	<b>Q12.</b> I am able to speak up and share a different view to my colleagues and manager	16 46 <mark>17 13</mark> 8	<b>62</b> %	+4	-	-	-
	<b>Q13.</b> I think it is safe to speak up and challenge the way things are done in my organisation	12 36 21 19 12	<b>48</b> %	+7 🔂	+4	-18 🔮	+1
- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND THE PROPORTION OF COLLEAGUES	<b>Q14.</b> My organisation treats staff who are involved in an error, near miss or incident fairly	12 43 30 9	55%	+5 🕥	-	-	-
COLLEAGUES RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR	<b>Q15.</b> I believe that one of my responsibilities is to continually look for new ways to improve the way we work	<b>33</b> 53 9	86%	+1	+7 🔂	+13 🕥	+8•
DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE).	<b>Q16.</b> People in my team treat each other with respect	28 46 <mark>14</mark> 9	<b>73</b> %	+4	-	-	-
	<b>Q17.</b> The people in my team cooperate to get the work done	31 47 13	<b>78</b> %	+3	-5 😍	-2	-4
- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE	<b>Q18.</b> Employees are treated with respect regardless of their job	<b>17</b> 46 17 13	63%	+5 🔂	+13 🔂	+15 🔂	+12 🕢
COMPARISONS.							
IS THERE ROOM FOR IMPROVEMENT?							
	K KEY DRIVER QUESTIONS	AT LEAST 5 PERCENTAGE I GREATER THAN COMPARA AT LEAST 5 PERCENTAGE I LESS THAN COMPARATOR	TOR	Strong agree	<sup>ly</sup> Agree Neit	her Disagree Stro disa	ngly gree

	-	

#### EXPLORE THE FULL RESULTS

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- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

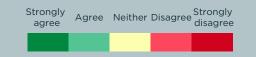
IS THERE ROOM FOR IMPROVEMENT?

our values $64$	6 R	ESPONSE	E SCAL	.e	% POSITIVE	VARIANCE FROM 2019 SURVEY	Australian Public Health Sector	Global Public Health Sector	Australian Public Secto
<b>Q19.</b> In my team, people take responsibility for their decisions and actions	18	52		17 9	70%	+2	-	-	-
<b>Q20.</b> The people in my team behave in an accepting manner towards people from diverse backgrounds	34		51	10	85%	+2	-	-	-
<b>Q21.</b> I feel I have equal opportunity for development and career progression in my organisation, regardles of things such as my age, gender, cultural backgroun carer responsibilities etc.	<sup>ss</sup> 21	43	16	5 11 8	64%	+4	-7 🔮	-11 🕑	-7 🔮
<b>Q22.</b> Leaders are open and honest in their communications with staff	14	38	21	16 11	<b>52</b> %	+8 🔂	-	+9 🔂	-
<b>Q23.</b> Our senior managers encourage collaboration	16	39	22	13 10	55%	+8 🕥	+10 🕥	+12 🕥	+3
<b>Q24.</b> My organisation does a good job of keeping m informed about matters affecting me	<sup>e</sup> 16	43	20	13 8	<b>59</b> %	+10 🔂	-5 🔮	-8 🔮	-6 🔮

K KEY DRIVER QUESTIONS



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



**KEY** 

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EXPLORE
THE FULL
RESULTS

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- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

<b>Q25.</b> I know how to access the Employee Assistance Program	26	52	10 <mark>10</mark>	<b>78</b> %	+5 🕥	-	-	-
<b>Q26.</b> I am satisfied with the policies and procedures in place to help me manage my health and wellbeing	15	50	22 9	65%	+7 🕥	+4	-8 🔮	+1
<b>Q27.</b> I believe my organisation cares about my health and wellbeing	14	41	23 14 9	55%	+9 🕥	-	-	-
<b>Q28.</b> People in my team are committed to workplace safety	25	58	12	82%	+2	_	-	-
<b>Q29.</b> My organisation does a good job of communicating what it can offer in terms of health and wellbeing	15	43	24 12	<b>58</b> %	+12 🕥	-2	-7 🔮	-4
and wellbeing								

 K
 KEY DRIVER QUESTIONS
 Image: AT LEAST 5 PERCENTAGE POINTS greater THAN COMPARATOR
 Strongly agree
 Agree
 Neither Disagree Strongly disagree

 KEY
 AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR
 Main agree
 Agree
 Neither Disagree Strongly disagree

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- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

PERFORMANCE AND 58%		RESPONSE	SCALE	% POSITIVE	VARIANCE FROM 2019 SURVEY	Australian Public Health Sector	Global Public Health Sector	Australian Public Sector
<b>Q30.</b> In the past 12 months, I have received formal feedback on my performance	18	38	14 20 10	56%	+3	-	-	-
<b>Q31.</b> In the past 12 months, I have received informal feedback on my performance	18	48	14 13 7	66%	+2	-	-	-
<b>Q32.</b> The performance feedback I have received has been beneficial to my ongoing development	16	38	28 <mark>10</mark> 7	55%	+3	-	-	-
<b>Q33.</b> I feel comfortable to give feedback to my manager about the performance of others	15	42	20 14 9	<b>57</b> %	+3	-	-	-



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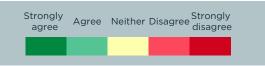
- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

	RVICE DELIVERY 69%	R	ESPONSE SO	CALE	% POSITIVE	VARIANCE FROM 2019 SURVEY	Australian Public Health Sector	Global Public Health Sector	Australia Public Sec
	<b>Q34.</b> I feel empowered to do what I think is best for our patients/clients/customers	25	49	14 8	<b>74</b> %	+3	+50	+1	+5 🕥
	<b>Q35.</b> I am given the support I need to deliver a high level of service to our patients/clients/customers	18	46	19 11	65%	+6 🔂	_	-	-
	<b>Q36.</b> In my opinion, my organisation is committed to patient/client/customer satisfaction	24	51	14	<b>76</b> %	+6 🔂	-9 🔮	-12 🔮	-9 🔮
к	<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working	14	36 2	9 14	50%	+6 🔂	-14 🕑	-11 🕑	-11 🔮
	<b>Q38.</b> As an organisation, we put patients/clients/customers at the heart of everything we do	24	47	17 8	<b>71</b> %	+6 🔂	-5 🕑	-13 🔮	0
	<b>Q39.</b> I would be happy for my family members to receive health care services from my organisation	27	49	16	<b>76</b> %	+5 🖸	-	-	-

K KEY DRIVER QUESTIONS





**KEY** 

Public Health

Global Public

Health Sector

**Public Sector** 

-1

-5 🕑

-2

+1

+6 🕢

-

-

-1

%

POSITIVE

**FROM 2019** 

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#### EXPLORE THE FUL RESULTS

**ABOUT YOUR** 

ORGANISATION

EXPLORE	<b>Q40.</b> I would recommend my organisation as a great place to work	19 42	22 10 62%	+6 🕢 -1	-1
THE FULL RESULTS	<b>Q41.</b> My manager recognises and acknowledges when I have done my job well	23 39	18 11 9 62%	+4 0	-5 🔮
	<b>Q42.</b> My manager supports me and my goals	24 40	19 <mark>9 8</mark> 64%	+5• -2	-1
- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND THE PROPORTION OF COLLEAGUES	<b>Q43.</b> I am proud to tell others I work for my organisation	26 44	21 70%	+5 🖸 +1	0
RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR	<b>Q44.</b> My organisation inspires me to do the best in my job	19 40	25 10 59%	+7• +6•	+3
DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE).	<b>K Q45.</b> My organisation supports me and my goals	16 37 2	<mark>8 12 7</mark> 53%	+7 🕢 -	-
	<b>K Q46.</b> My organisation is making the necessary improvements to meet our future challenges	14 42 2	29 <mark>11</mark> 55%	+11 🖸 -	-
- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE	<b>Q47.</b> My organisation motivates me to help it achieve its objectives	13 40 3	0 11 53%	+10 💿 0	+3
COMPARISONS.					
IS THERE ROOM FOR IMPROVEMENT?					
	K KEY DRIVER QUESTIONS	AT LEAST 5	PERCENTAGE POINTS	Strongly	Stror

**RESPONSE SCALE** 

**60**%



# OPEN COMMENTS 2020 SURVEY

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WHAT ARE YOUR COLLEAGUES SAYING ABOUT THEIR WORKING EXPERIENCES?

THE COMMENTS MADE BY YOUR COLLEAGUES WERE GROUPED INTO THEMES.

THE BAR CHART SHOWS THE TOP THEMES TO GIVE YOU AN IDEA OF WHERE TO FOCUS

# 'What is one thing your organisation could do to support you better?'

This question was presented to respondents who answered "Strongly disagree" or "Disagree" or "Neutral" to question 45 *My organisation supports me and my goals* 

#### YOUR TOP 5 THEMES:

01. Wellbeing	<b>1714</b> социтs
02. Communication	<b>1212</b> counts
03. My Organisation	<b>1081</b> соилтs
04. Management	<b>1058</b> COUNTS
05. Learning and Development	830 counts

#### **TOP 5 THEMES 2019 SURVEY**

01. Communication	
02. Line Management and General Management	
03. Wellbeing	
04. Organisational Objectives & Purpose	
05. Learning and Development	

#### WA health system | WA Your Voice in Health 2020 Survey

### OPEN COMMENTS 2020 SURVEY

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WHAT ARE YOUR COLLEAGUES SAYING ABOUT THEIR WORKING EXPERIENCES?

THE COMMENTS MADE BY YOUR COLLEAGUES WERE GROUPED INTO THEMES.

THE BAR CHART SHOWS THE TOP THEMES TO GIVE YOU AN IDEA OF WHERE TO FOCUS

# 'What would you say is one thing your organisation does really well?'

#### YOUR TOP 5 THEMES:

01. My Organisation		<b>342</b> coun
02. Wellbeing		<b>1365</b> counts
03. Teamwork & Interpersona	12	09 UNTS
04. Communication	<b>920</b> counts	
05. Organisational Objectives & Purpose	901 counts	

#### **TOP 5 THEMES 2019 SURVEY**

01. Job Satisfaction	
02. Colleagues/People/Teamwork	
03. This Organisation	
04. Nothing	
05. Others	

### OPEN COMMENTS 2020 SURVEY

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WHAT ARE YOUR COLLEAGUES SAYING ABOUT THEIR WORKING EXPERIENCES?

# 'What would you say is one thing your organisation could do to improve?'

#### YOUR TOP 5 THEMES:

01. Wellbeing	<b>2598</b> counts
02. My Organisation	<b>2226</b> COUNTS
03. Communication	1897 counts
04. Management	<b>1497</b> сочитя
05. Teamwork & Interpersonal	<b>1088</b> counts

#### **TOP 5 THEMES 2019 SURVEY**

01. Management	
02. Communication	
03. Staffing and Resources	
04. Customer/Client Service	
05. Recognition and Reward	

#### THE COMMENTS MADE BY YOUR COLLEAGUES WERE GROUPED INTO THEMES.

THE BAR CHART SHOWS THE TOP THEMES TO GIVE YOU AN IDEA OF WHERE TO FOCUS ACTION.

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#### HOW DO YOU COMPARE?

TO GET AN IDEA OF HOW YOU'RE DOING COMPARED TO OTHERS IN YOUR BUSINESS AREA AND BUSINESS OVERALL THIS CHART BENCHMARKS YOUR EMPLOYEE ENGAGEMENT SCORE, THEME SCORES AND QUESTION SCORES WITH THOSE OF YOUR TEAM.

HOW ENGAGED ARE YOUR PEOPLE COMPARED TO OTHERS?

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	DoH	HSS	PathWest	CAHS	NMHS	SMHS	EMHS	WACHS	Quadripleg Centre
RESPONDENTS	12092	616	514	665	1202	2396	2720	1684	2264	31
EMPLOYEE ENGAGEMENT INDEX	66%	66%	<b>61</b> %	57%	<b>67</b> %	<b>67</b> %	66%	66%	66%	83%
Your job	<b>72</b> %	75%	<b>68</b> %	<b>63</b> %	<b>72</b> %	<b>73</b> %	<b>74</b> %	<b>72</b> %	<b>73</b> %	91%
<b>Q1.</b> My role enables me to make good use of my skills and abilities	81%	<b>78</b> %	<b>72</b> %	70%	81%	84%	85%	80%	83%	94%
<b>Q2.</b> I have clear, measurable work objectives	<b>76</b> %	<b>72</b> %	65%	69%	77%	<b>78</b> %	82%	77%	<b>74</b> %	90%
<b>Q3.</b> I feel committed to my organisation's goals	84%	85%	80%	77%	86%	84%	85%	84%	85%	97%
<b>Q4.</b> I have the tools, resources and processes (i.e. work equipment, information technology systems etc.) to complete my work effectively	66%	<b>72</b> %	61%	60%	<b>67</b> %	<b>62</b> %	69%	65%	<b>65</b> %	87%
<b>Q5.</b> I feel a strong personal attachment to my organisation	<b>65</b> %	<b>64</b> %	<b>59</b> %	<b>52</b> %	68%	68%	65%	<b>67</b> %	66%	87%
<b>Q6.</b> I am able to strike the right balance between my work and home life	66%	74%	70%	49%	<b>62</b> %	65%	65%	68%	68%	84%
Q7. I feel valued and recognised for the work I do	<b>52</b> %	<b>65</b> %	53%	38%	<b>49</b> %	52%	50%	51%	55%	84%
<b>Q8.</b> I believe in the purpose and objectives of my organisation	80%	84%	<b>78</b> %	74%	84%	<b>79</b> %	<b>78</b> %	<b>79</b> %	82%	94%
<b>Q9.</b> I am aware of how my work contributes to the overall strategic objectives of my organisation	<b>79</b> %	<b>79</b> %	<b>79</b> %	75%	77%	<b>78</b> %	80%	<b>79</b> %	80%	97%
<b>Q10.</b> Considering everything, I am satisfied with the job I do	74%	75%	67%	63%	73%	75%	76%	73%	76%	94%

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#### HOW DO YOU COMPARE?

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EMPLOYEE ENGAGEMENT INDEX	66%	66%	61%	<b>57</b> %	<b>67</b> %	<b>67</b> %	66%	66%	66%	83%
Our values	64%	<b>72</b> %	65%	<b>52</b> %	63%	65%	66%	63%	65%	84%
<b>Q11.</b> I believe that the decisions and behaviours of senior management are consistent with my organisation's values	53%	<b>65</b> %	51%	40%	<b>50</b> %	53%	55%	<b>52</b> %	<b>54</b> %	87%
<b>Q12.</b> I am able to speak up and share a different view to my colleagues and manager	62%	74%	63%	<b>48</b> %	<b>58</b> %	63%	62%	60%	63%	87%
<b>Q13.</b> I think it is safe to speak up and challenge the way things are done in my organisation	<b>48</b> %	<b>53</b> %	48%	35%	<b>44</b> %	<b>49</b> %	50%	48%	<b>49</b> %	71%
<b>Q14.</b> My organisation treats staff who are involved in an error, near miss or incident fairly	55%	56%	<b>48</b> %	<b>48</b> %	53%	58%	<b>57</b> %	<b>54</b> %	55%	84%
<b>Q15.</b> I believe that one of my responsibilities is to continually look for new ways to improve the way we work	86%	88%	82%	<b>72</b> %	89%	86%	<b>87</b> %	86%	90%	90%
<b>Q16.</b> People in my team treat each other with respect	<b>73</b> %	84%	82%	<b>62</b> %	<b>70</b> %	74%	74%	70%	<b>73</b> %	84%
<b>Q17.</b> The people in my team cooperate to get the work done	<b>78</b> %	85%	84%	<b>71</b> %	76%	<b>78</b> %	<b>78</b> %	75%	<b>78</b> %	90%
<b>Q18.</b> Employees are treated with respect regardless of their job	63%	<b>71</b> %	<b>62</b> %	50%	61%	64%	64%	61%	63%	81%

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EMPLOYEE ENGAGEMENT INDEX	66%	66%	<b>61</b> %	<b>57</b> %	<b>67</b> %	<b>67</b> %	66%	66%	66%	83%
Our values	<b>64</b> %	<b>72</b> %	65%	<b>52</b> %	63%	65%	66%	63%	65%	84%
<b>Q19.</b> In my team, people take responsibility for their decisions and actions	70%	<b>78</b> %	<b>72</b> %	56%	69%	<b>71</b> %	<b>71</b> %	68%	<b>71</b> %	81%
<b>Q20.</b> The people in my team behave in an accepting manner towards people from diverse backgrounds	85%	89%	<b>87</b> %	82%	85%	86%	85%	81%	85%	84%
<b>Q21.</b> I feel I have equal opportunity for development and career progression in my organisation, regardless of things such as my age, gender, cultural background, carer responsibilities etc.	<b>64</b> %	68%	<b>62</b> %	<b>49</b> %	63%	66%	66%	63%	<b>64</b> %	84%
<b>G22.</b> Leaders are open and honest in their communications with staff	<b>52</b> %	60%	53%	<b>37</b> %	50%	53%	56%	51%	<b>52</b> %	84%
<b>Q23.</b> Our senior managers encourage collaboration	55%	<b>67</b> %	58%	<b>37</b> %	53%	55%	58%	53%	55%	90%
<b>Q24.</b> My organisation does a good job of keeping me informed about matters affecting me	<b>59</b> %	<b>64</b> %	<b>59</b> %	40%	61%	58%	63%	58%	<b>57</b> %	77%

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RESPONDENTS	12092	616	514	665	1202	2396	2720	1684	2264	31
EMPLOYEE ENGAGEMENT INDEX	66%	66%	61%	<b>57</b> %	<b>67</b> %	<b>67</b> %	66%	66%	66%	83%
Health and wellbeing	<b>68</b> %	<b>72</b> %	<b>72</b> %	<b>58</b> %	<b>64</b> %	<b>68</b> %	66%	68%	<b>71</b> %	92%
<b>Q25.</b> I know how to access the Employee Assistance Program	<b>78</b> %	82%	85%	<b>72</b> %	76%	77%	<b>73</b> %	77%	<b>87</b> %	84%
<b>Q26.</b> I am satisfied with the policies and procedures in place to help me manage my health and wellbeing	65%	<b>67</b> %	68%	53%	61%	65%	64%	66%	69%	97%
<b>Q27.</b> I believe my organisation cares about my health and wellbeing	55%	64%	<b>59</b> %	<b>42</b> %	<b>51</b> %	56%	53%	56%	<b>57</b> %	94%
<b>Q28.</b> People in my team are committed to workplace safety	82%	83%	81%	<b>79</b> %	81%	83%	83%	80%	84%	94%
<b>Q29.</b> My organisation does a good job of communicating what it can offer in terms of health and wellbeing	58%	65%	67%	<b>47</b> %	<b>52</b> %	60%	<b>59</b> %	58%	<b>57</b> %	94%

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O AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE	WA health									Quadriplegic
O AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE	system	DoH	HSS	PathWest	CAHS	NMHS	SMHS	EMHS	WACHS	Centre
RESPONDENTS	12092	616	514	665	1202	2396	2720	1684	2264	31
EMPLOYEE ENGAGEMENT INDEX	66%	66%	61%	<b>57</b> %	<b>67</b> %	<b>67</b> %	66%	66%	66%	83%
Performance and development	<b>58</b> %	<b>62</b> %	<b>48</b> %	<b>41</b> %	55%	<b>62</b> %	60%	56%	<b>63</b> %	74%
<b>Q30.</b> In the past 12 months, I have received formal feedback on my performance	56%	<b>54</b> %	<b>37</b> %	<b>37</b> %	<b>48</b> %	61%	58%	53%	63%	65%
Q31. In the past 12 months, I have received informal feedback on my performance	66%	75%	61%	<b>49</b> %	68%	68%	66%	<b>62</b> %	70%	68%
<b>Q32.</b> The performance feedback I have received has been beneficial to my ongoing development	55%	61%	<b>43</b> %	35%	<b>52</b> %	58%	56%	53%	<b>58</b> %	74%
Q33. I feel comfortable to give feedback to my manager about the performance of others	57%	<b>57</b> %	53%	<b>45</b> %	54%	<b>59</b> %	58%	56%	60%	90%

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O AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE										
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EMPLOYEE ENGAGEMENT INDEX	66%	66%	61%	<b>57</b> %	<b>67</b> %	<b>67</b> %	66%	66%	66%	83%
Service delivery and patient care	<b>69</b> %	<b>69</b> %	63%	<b>61</b> %	<b>69</b> %	<b>69</b> %	<b>70</b> %	68%	70%	92%
<b>Q34.</b> I feel empowered to do what I think is best for our patients/clients/customers	<b>74</b> %	<b>68</b> %	<b>64</b> %	63%	75%	75%	<b>78</b> %	74%	<b>76</b> %	94%
<b>Q35.</b> I am given the support I need to deliver a high level of service to our patients/clients/customers	65%	69%	<b>59</b> %	<b>54</b> %	<b>62</b> %	66%	66%	65%	66%	90%
<b>Q36.</b> In my opinion, my organisation is committed to patient/client/customer satisfaction	<b>76</b> %	75%	<b>73</b> %	<b>72</b> %	77%	76%	<b>76</b> %	74%	76%	97%
<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working	50%	<b>58</b> %	50%	36%	<b>44</b> %	<b>49</b> %	53%	53%	51%	87%
<b>Q38.</b> As an organisation, we put patients/clients/customers at the heart of everything we do	<b>71</b> %	65%	66%	69%	75%	70%	<b>72</b> %	<b>71</b> %	<b>72</b> %	97%
<b>Q39.</b> I would be happy for my family members to receive health care services from my organisation	<b>76</b> %	80%	65%	74%	83%	<b>79</b> %	75%	<b>71</b> %	75%	90%

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EMPLOYEE ENGAGEMENT INDEX	66%	66%	61%	<b>57</b> %	<b>67</b> %	<b>67</b> %	66%	66%	66%	83%
About your organisation	60%	64%	<b>57</b> %	<b>45</b> %	60%	61%	61%	<b>59</b> %	61%	84%
<b>Q40.</b> I would recommend my organisation as a great place to work	<b>62</b> %	58%	<b>52</b> %	<b>45</b> %	61%	64%	64%	62%	63%	87%
<b>Q41.</b> My manager recognises and acknowledges when I have done my job well	<b>62</b> %	<b>79</b> %	69%	<b>46</b> %	60%	<b>62</b> %	61%	<b>59</b> %	66%	84%
<b>Q42.</b> My manager supports me and my goals	64%	76%	62%	<b>47</b> %	64%	65%	65%	<b>62</b> %	66%	77%
Q43. I am proud to tell others I work for my organisation	70%	69%	<b>58</b> %	58%	75%	<b>72</b> %	<b>72</b> %	69%	<b>71</b> %	81%
<b>Q44.</b> My organisation inspires me to do the best in my job	<b>59</b> %	<b>59</b> %	54%	<b>44</b> %	60%	60%	60%	58%	60%	94%
<b>Q45.</b> My organisation supports me and my goals	<b>53</b> %	<b>59</b> %	50%	36%	51%	55%	<b>54</b> %	54%	55%	81%
<b>Q46.</b> My organisation is making the necessary improvements to meet our future challenges	55%	58%	56%	<b>48</b> %	<b>54</b> %	54%	<b>57</b> %	55%	55%	84%
<b>Q47.</b> My organisation motivates me to help it achieve its objectives	53%	<b>57</b> %	55%	38%	<b>54</b> %	<b>53</b> %	53%	<b>54</b> %	<b>54</b> %	87%

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#### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Medical	Nursing and Midwifery	Dental	Allied Health and Health Professions	Corporate/ Support Services/ Other	Executive
RESPONDENTS	12092	602	3539	346	2362	5033	210
EMPLOYEE ENGAGEMENT INDEX	66%	63%	<b>64</b> %	<b>70</b> %	<b>67</b> %	66%	80%
Your job	<b>72</b> %	<b>67</b> %	<b>69</b> %	<b>76</b> %	<b>73</b> %	74%	84%
<b>Q1.</b> My role enables me to make good use of my skills and abilities	<b>81</b> %	85%	84%	<b>84</b> %	85%	<b>77</b> %	94%
<b>Q2.</b> I have clear, measurable work objectives	76%	74%	79%	84%	78%	<b>74</b> %	86%
<b>Q3.</b> I feel committed to my organisation's goals	84%	77%	82%	<b>87</b> %	86%	85%	95%
<b>Q4.</b> I have the tools, resources and processes (i.e. work equipment, information technology systems etc.) to complete my work effectively	66%	<b>50</b> %	<b>62</b> %	<b>73</b> %	64%	70%	74%
<b>Q5.</b> I feel a strong personal attachment to my organisation	<b>65</b> %	65%	63%	<b>68</b> %	65%	66%	89%
<b>Q6.</b> I am able to strike the right balance between my work and home life	66%	57%	61%	69%	62%	<b>71</b> %	60%
<b>Q7.</b> I feel valued and recognised for the work I do	<b>52</b> %	50%	45%	<b>52</b> %	53%	55%	<b>72</b> %
<b>Q8.</b> I believe in the purpose and objectives of my organisation	80%	74%	75%	81%	84%	81%	94%
<b>Q9.</b> I am aware of how my work contributes to the overall strategic objectives of my organisation	<b>79</b> %	<b>68</b> %	74%	82%	81%	82%	94%
<b>Q10.</b> Considering everything, I am satisfied with the job I do	<b>74</b> %	<b>72</b> %	70%	<b>82</b> %	77%	75%	88%

	O AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE	WA health	Medical	Nursing and	Dental	Allied Health and Health	Corporate/ Support	Executive
	O AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE	system		Midwifery		Professions	Services/ Other	
	RESPONDENTS	12092	602	3539	346	2362	5033	210
	EMPLOYEE ENGAGEMENT INDEX	66%	<b>63</b> %	<b>64</b> %	<b>70</b> %	<b>67</b> %	66%	80%
РНІС	Our values	<b>64</b> %	65%	<b>62</b> %	<b>67</b> %	<b>67</b> %	<b>64</b> %	<b>83</b> %
	<b>Q11.</b> I believe that the decisions and behaviours of senior management are consistent with my organisation's values	<b>53</b> %	<b>45</b> %	<b>49</b> %	<b>57</b> %	<b>57</b> %	55%	<b>73</b> %
	<b>Q12.</b> I am able to speak up and share a different view to my colleagues and manager	<b>62</b> %	61%	<b>55</b> %	64%	<b>62</b> %	<b>65</b> %	86%
, NT AGUES	<b>Q13.</b> I think it is safe to speak up and challenge the way things are done in my organisation	<b>48</b> %	<b>47</b> %	43%	<b>48</b> %	<b>48</b> %	50%	<b>79</b> %
) A C	<b>Q14.</b> My organisation treats staff who are involved in an error, near miss or incident fairly	55%	<b>52</b> %	<b>54</b> %	65%	<b>58</b> %	<b>53</b> %	80%
	<b>Q15.</b> I believe that one of my responsibilities is to continually look for new ways to improve the way we work	86%	88%	89%	77%	89%	83%	<b>98</b> %
LL Y HOW	<b>Q16.</b> People in my team treat each other with respect	<b>73</b> %	<b>78</b> %	70%	<b>77</b> %	77%	<b>73</b> %	85%
	<b>Q17.</b> The people in my team cooperate to get the work done	<b>78</b> %	83%	76%	84%	<b>82</b> %	<b>75</b> %	86%
GUES ANY.	<b>Q18.</b> Employees are treated with respect regardless of their job	63%	<b>62</b> %	61%	70%	66%	61%	81%

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#### YOUR DEMOGRAPHIC PROFILES

IO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUE ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Medical	Nursing and Midwifery	Dental	Allied Health and Health Professions	Corporate/ Support Services/ Other	Executive
	RESPONDENTS	12092	602	3539	346	2362	5033	210
	EMPLOYEE ENGAGEMENT INDEX	66%	63%	<b>64</b> %	<b>70</b> %	<b>67</b> %	66%	80%
ніс	Our values	<b>64</b> %	65%	<b>62</b> %	<b>67</b> %	<b>67</b> %	64%	<b>83</b> %
	<b>Q19.</b> In my team, people take responsibility for their decisions and actions	<b>70</b> %	80%	69%	<b>73</b> %	<b>74</b> %	68%	83%
	<b>Q20.</b> The people in my team behave in an accepting manner towards people from diverse backgrounds	85%	88%	83%	<b>87</b> %	89%	83%	92%
T GUES A	<b>Q21.</b> I feel I have equal opportunity for development and career progression in my organisation, regardless of things such as my age, gender, cultural background, carer responsibilities etc.	64%	73%	64%	<b>62</b> %	<b>67</b> %	61%	85%
	<b>Q22.</b> Leaders are open and honest in their communications with staff	<b>52</b> %	51%	50%	<b>57</b> %	53%	<b>53</b> %	77%
	<b>Q23.</b> Our senior managers encourage collaboration	55%	50%	51%	55%	58%	<b>56</b> %	80%
L HOW	<b>Q24.</b> My organisation does a good job of keeping me informed about matters affecting me	59%	50%	59%	60%	60%	58%	80%

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#### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUE: ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

#### YOUR DEMOGRAPHIC PROFILES

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IO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Medical	Nursing and Midwifery	Dental	Allied Health and Health Professions	Corporate/ Support Services/ Other	Executive
	RESPONDENTS	12092	602	3539	346	2362	5033	210
	EMPLOYEE ENGAGEMENT INDEX	66%	63%	<b>64</b> %	<b>70</b> %	<b>67</b> %	66%	80%
IIC	Health and wellbeing	<b>68</b> %	<b>54</b> %	65%	<b>73</b> %	<b>67</b> %	<b>70</b> %	<b>87</b> %
	<b>Q25.</b> I know how to access the Employee Assistance Program	<b>78</b> %	<b>53</b> %	80%	82%	76%	<b>79</b> %	96%
	<b>Q26.</b> I am satisfied with the policies and procedures in place to help me manage my health and wellbeing	65%	<b>45</b> %	63%	<b>72</b> %	62%	69%	88%
JES	<b>Q27.</b> I believe my organisation cares about my health and wellbeing	55%	<b>41</b> %	<b>47</b> %	60%	55%	61%	77%
	<b>Q28.</b> People in my team are committed to workplace safety	82%	84%	81%	89%	85%	82%	95%
	<b>Q29.</b> My organisation does a good job of communicating what it can offer in terms of health and wellbeing	<b>58</b> %	<b>45</b> %	53%	<b>64</b> %	58%	61%	81%

THESE RESULTS WILL HELP YOU IDENTIFY HOW CERTAIN FACTORS INFLUENCE HOW CONNECTED AND ENGAGED COLLEAGUES FEEL TO THE COMPANY.

# JOB ROLE 2020 SURVEY

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#### YOUR DEMOGRAPHIC PROFILES

IO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

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ENGAGED COLLEAGUES
FEEL TO THE COMPANY.

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Medical	Nursing and Midwifery	Dental	Allied Health and Health Professions	Corporate/ Support Services/ Other	Executive
	RESPONDENTS	12092	602	3539	346	2362	5033	210
	EMPLOYEE ENGAGEMENT INDEX	66%	63%	<b>64</b> %	<b>70</b> %	<b>67</b> %	66%	80%
С	Performance and development	<b>58</b> %	<b>66</b> %	<b>55</b> %	<b>67</b> %	<b>64</b> %	<b>56</b> %	<b>79</b> %
	<b>Q30.</b> In the past 12 months, I have received formal feedback on my performance	<b>56</b> %	<b>70</b> %	<b>47</b> %	<b>78</b> %	66%	<b>53</b> %	81%
	<b>Q31.</b> In the past 12 months, I have received informal feedback on my performance	66%	<b>72</b> %	63%	69%	<b>72</b> %	<b>64</b> %	81%
S	<b>Q32.</b> The performance feedback I have received has been beneficial to my ongoing development	55%	<b>61</b> %	51%	<b>62</b> %	60%	53%	74%
5	<b>Q33.</b> I feel comfortable to give feedback to my manager about the performance of others	<b>57</b> %	<b>61</b> %	<b>58</b> %	<b>57</b> %	58%	<b>54</b> %	80%

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#### YOUR DEMOGRAPHIC PROFILES

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<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Medical	Nursing and Midwifery	Dental	Allied Health and Health Professions	Corporate/ Support Services/ Other	Executive
RESPONDENTS	12092	602	3539	346	2362	5033	210
EMPLOYEE ENGAGEMENT INDEX	66%	63%	<b>64</b> %	<b>70</b> %	<b>67</b> %	66%	80%
Service delivery and patient care	69%	<b>62</b> %	66%	<b>72</b> %	<b>71</b> %	69%	85%
<b>Q34.</b> I feel empowered to do what I think is best for our patients/clients/customers	<b>74</b> %	<b>72</b> %	76%	<b>78</b> %	79%	70%	92%
<b>Q35.</b> I am given the support I need to deliver a high level of service to our patients/clients/customers	65%	58%	62%	<b>72</b> %	<b>67</b> %	66%	81%
<b>Q36.</b> In my opinion, my organisation is committed to patient/client/customer satisfaction	<b>76</b> %	66%	<b>71</b> %	<b>82</b> %	77%	<b>78</b> %	90%
<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working	50%	<b>47</b> %	48%	<b>45</b> %	<b>52</b> %	<b>51</b> %	73%
<b>Q38.</b> As an organisation, we put patients/clients/customers at the heart of everything we do	<b>71</b> %	60%	68%	75%	<b>72</b> %	<b>73</b> %	83%
<b>Q39.</b> I would be happy for my family members to receive health care services from my organisation	76%	73%	<b>72</b> %	<b>79</b> %	<b>79</b> %	77%	90%

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#### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

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RESPONDENTS	12092	602	3539	346	2362	5033	210
EMPLOYEE ENGAGEMENT INDEX	66%	63%	<b>64</b> %	<b>70</b> %	67%	66%	<b>80</b> %
About your organisation	60%	55%	<b>57</b> %	66%	61%	61%	<b>80</b> 9
<b>G40.</b> I would recommend my organisation as a great place to work	62%	<b>58</b> %	60%	76%	64%	60%	<b>80</b> %
<b>G41.</b> My manager recognises and acknowledges when I have done my job well	<b>62</b> %	<b>59</b> %	<b>57</b> %	66%	61%	65%	<b>80</b> 9
<b>Q42.</b> My manager supports me and my goals	<b>64</b> %	<b>67</b> %	<b>62</b> %	<b>69</b> %	<b>65</b> %	<b>64</b> %	<b>82</b> 9
<b>Q43.</b> I am proud to tell others I work for my organisation	70%	<b>67</b> %	68%	77%	73%	69%	<b>87</b> 9
<b>Q44.</b> My organisation inspires me to do the best in my job	59%	<b>54</b> %	56%	<b>65</b> %	61%	59%	<b>79</b> %
<b>Q45.</b> My organisation supports me and my goals	53%	<b>49</b> %	<b>52</b> %	55%	55%	53%	<b>76</b> 9
<b>Q46.</b> My organisation is making the necessary improvements to meet our future challenges	55%	<b>42</b> %	<b>52</b> %	61%	55%	58%	<b>79</b> %
<b>Q47.</b> My organisation motivates me to help it achieve its objectives	53%	<b>45</b> %	50%	<b>58</b> %	53%	55%	<b>79</b> 9

### GENDER 2020 SURVEY

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#### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

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<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Female	Male	Indeterminate / Intersex/ Unspecified	Prefer not to say
RESPONDENTS	12092	9089	2402	19	582
EMPLOYEE ENGAGEMENT INDEX	66%	<b>67</b> %	65%	<b>49</b> %	<b>43</b> %
Your job	<b>72</b> %	<b>75</b> %	<b>71</b> %	<b>53</b> %	<b>44</b> %
<b>Q1.</b> My role enables me to make good use of my skills and abilities	81%	84%	80%	63%	51%
<b>Q2.</b> I have clear, measurable work objectives	<b>76</b> %	<b>79</b> %	<b>72</b> %	<b>68</b> %	<b>47</b> %
<b>Q3.</b> I feel committed to my organisation's goals	84%	<b>87</b> %	<b>81</b> %	58%	<b>59</b> %
<b>Q4.</b> I have the tools, resources and processes (i.e. work equipment, information technology systems etc.) to complete my work effectively	66%	69%	<b>62</b> %	58%	<b>37</b> %
<b>Q5.</b> I feel a strong personal attachment to my organisation	<b>65</b> %	<b>68</b> %	65%	<b>32</b> %	35%
<b>Q6.</b> I am able to strike the right balance between my work and home life	66%	<b>67</b> %	66%	53%	<b>46</b> %
<b>Q7.</b> I feel valued and recognised for the work I do	<b>52</b> %	53%	55%	32%	19%
<b>Q8.</b> I believe in the purpose and objectives of my organisation	80%	82%	<b>78</b> %	53%	<b>54</b> %
<b>Q9.</b> I am aware of how my work contributes to the overall strategic objectives of my organisation	<b>79</b> %	81%	77%	63%	55%
<b>Q10.</b> Considering everything, I am satisfied with the job I do	<b>74</b> %	77%	<b>73</b> %	53%	<b>41</b> %

WA health system | WA Your Voice in Health 2020 Survey

### GENDER 2020 SURVEY

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#### YOUR DEMOGRAPHIC PROFILES

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RESPONDENTS	12092	9089	2402	19	582
EMPLOYEE ENGAGEMENT INDEX	66%	<b>67</b> %	65%	<b>49</b> %	<b>43</b> %
Our values	64%	66%	66%	<b>46</b> %	<b>38</b> %
<b>Q11.</b> I believe that the decisions and behaviours of senior management are consistent with my organisation's values	53%	55%	53%	26%	20%
<b>Q12.</b> I am able to speak up and share a different view to my colleagues and manager	<b>62</b> %	<b>63</b> %	66%	<b>37</b> %	30%
<b>Q13.</b> I think it is safe to speak up and challenge the way things are done in my organisation	<b>48</b> %	<b>49</b> %	<b>52</b> %	32%	18%
<b>Q14.</b> My organisation treats staff who are involved in an error, near miss or incident fairly	55%	<b>57</b> %	56%	<b>42</b> %	24%
<b>Q15.</b> I believe that one of my responsibilities is to continually look for new ways to improve the way we work	86%	88%	85%	68%	<b>71</b> %
<b>Q16.</b> People in my team treat each other with respect	<b>73</b> %	<b>74</b> %	75%	<b>63</b> %	<b>57</b> %
<b>Q17.</b> The people in my team cooperate to get the work done	<b>78</b> %	<b>78</b> %	79%	74%	63%
<b>Q18.</b> Employees are treated with respect regardless of their job	63%	65%	63%	42%	31%

### GENDER 2020 SURVEY

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<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Female	Male	Indeterminate / Intersex/ Unspecified	Prefer not t say
RESPONDENTS	12092	9089	2402	19	582
EMPLOYEE ENGAGEMENT INDEX	66%	<b>67</b> %	65%	<b>49</b> %	<b>43</b> %
Our values	64%	66%	66%	<b>46</b> %	<b>38</b> %
<b>Q19.</b> In my team, people take responsibility for their decisions and actions	70%	<b>71</b> %	73%	<b>63</b> %	50%
<b>G20.</b> The people in my team behave in an accepting manner towards people from diverse backgrounds	85%	85%	85%	74%	70%
<b>Q21.</b> I feel I have equal opportunity for development and career progression in my organisation, regardless of things such as my age, gender, cultural background, carer responsibilities etc.	64%	66%	65%	<b>42</b> %	<b>31</b> %
<b>G22.</b> Leaders are open and honest in their communications with staff	<b>52</b> %	<b>54</b> %	55%	<b>21</b> %	18%
<b>Q23.</b> Our senior managers encourage collaboration	55%	<b>56</b> %	<b>59</b> %	<b>32</b> %	23%
<b>Q24.</b> My organisation does a good job of keeping me informed about matters affecting me	59%	61%	59%	32%	25%

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RESPONDENTS	12092	9089	2402	19	582
EMPLOYEE ENGAGEMENT INDEX	66%	<b>67</b> %	<b>65</b> %	<b>49</b> %	<b>43</b> %
Health and wellbeing	<b>68</b> %	<b>69</b> %	<b>67</b> %	<b>52</b> %	<b>48</b> %
<b>Q25.</b> I know how to access the Employee Assistance Program	<b>78</b> %	80%	<b>72</b> %	84%	<b>76</b> %
<b>Q26.</b> I am satisfied with the policies and procedures in place to help me manage my health and wellbeing	65%	<b>67</b> %	63%	<b>47</b> %	39%
<b>Q27.</b> I believe my organisation cares about my health and wellbeing	55%	56%	<b>58</b> %	<b>26</b> %	26%
<b>Q28.</b> People in my team are committed to workplace safety	<b>82</b> %	83%	83%	63%	<b>64</b> %
<b>Q29.</b> My organisation does a good job of communicating what it can offer in terms of health and wellbeing	<b>58</b> %	60%	58%	<b>37</b> %	<b>32</b> %

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	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Female	Male	Indeterminate / Intersex/ Unspecified	Prefer not to say
	RESPONDENTS	12092	9089	2402	19	582
	EMPLOYEE ENGAGEMENT INDEX	66%	<b>67</b> %	65%	<b>49</b> %	<b>43</b> %
IIC	Performance and development	<b>58</b> %	60%	<b>59</b> %	50%	<b>36</b> %
	<b>Q30.</b> In the past 12 months, I have received formal feedback on my performance	<b>56</b> %	<b>57</b> %	55%	<b>53</b> %	<b>40</b> %
	<b>Q31.</b> In the past 12 months, I have received informal feedback on my performance	66%	<b>67</b> %	66%	<b>58</b> %	<b>48</b> %
150	<b>Q32.</b> The performance feedback I have received has been beneficial to my ongoing development	55%	56%	55%	<b>47</b> %	<b>27</b> %
JES	<b>Q33.</b> I feel comfortable to give feedback to my manager about the performance of others	<b>57</b> %	58%	60%	<b>42</b> %	<b>32</b> %

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<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Female	Male	Indeterminate / Intersex/ Unspecified	Prefer not to say
RESPONDENTS	12092	9089	2402	19	582
EMPLOYEE ENGAGEMENT INDEX	66%	<b>67</b> %	65%	<b>49</b> %	<b>43</b> %
Service delivery and patient care	69%	<b>71</b> %	68%	<b>51</b> %	<b>39</b> %
<b>Q34.</b> I feel empowered to do what I think is best for our patients/clients/customers	<b>74</b> %	77%	70%	53%	44%
<b>Q35.</b> I am given the support I need to deliver a high level of service to our patients/clients/customers	65%	<b>67</b> %	65%	53%	<b>32</b> %
<b>Q36.</b> In my opinion, my organisation is committed to patient/client/customer satisfaction	76%	<b>78</b> %	<b>74</b> %	53%	<b>47</b> %
<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working	50%	<b>52</b> %	<b>52</b> %	37%	23%
<b>Q38.</b> As an organisation, we put patients/clients/customers at the heart of everything we do	<b>71</b> %	73%	70%	<b>47</b> %	<b>43</b> %
<b>Q39.</b> I would be happy for my family members to receive health care services from my organisation	76%	<b>78</b> %	76%	63%	<b>46</b> %

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<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Female	Male	Indeterminate / Intersex/ Unspecified	Prefer not to say
RESPONDENTS	12092	9089	2402	19	582
EMPLOYEE ENGAGEMENT INDEX	66%	<b>67</b> %	65%	<b>49</b> %	<b>43</b> %
About your organisation	60%	<b>62</b> %	60%	36%	28%
<b>Q40.</b> I would recommend my organisation as a great place to work	<b>62</b> %	64%	61%	32%	25%
<b>Q41.</b> My manager recognises and acknowledges when I have done my job well	<b>62</b> %	<b>63</b> %	66%	<b>47</b> %	<b>37</b> %
<b>Q42.</b> My manager supports me and my goals	<b>64</b> %	66%	66%	<b>42</b> %	<b>36</b> %
<b>Q43.</b> I am proud to tell others I work for my organisation	70%	73%	69%	47%	35%
<b>Q44.</b> My organisation inspires me to do the best in my job	59%	61%	<b>58</b> %	37%	<b>24</b> %
<b>Q45.</b> My organisation supports me and my goals	<b>53</b> %	55%	55%	32%	<b>21</b> %
<b>Q46.</b> My organisation is making the necessary improvements to meet our future challenges	55%	<b>58</b> %	<b>53</b> %	<b>26</b> %	<b>23</b> %
<b>Q47.</b> My organisation motivates me to help it achieve its objectives	53%	56%	51%	26%	21%

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### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SUDVEY

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Under 18	18 to 24	25 to 34	35 to 44	45 to 54	55 to 64	65 to 74	75 and over	Prefer not to say
RESPONDENTS	12092	1	387	2204	2730	3094	2566	397	8	705
EMPLOYEE ENGAGEMENT INDEX	<b>66</b> %	(r)	<b>76</b> %	<b>67</b> %	66%	<b>67</b> %	<b>66</b> %	<b>69</b> %	(r)	<b>46</b> %
Your job	<b>72</b> %	(r)	81%	<b>73</b> %	<b>73</b> %	<b>74</b> %	<b>73</b> %	80%	(r)	<b>49</b> %
<b>21.</b> My role enables me to make good use of my skills and abilities	81%	(r)	88%	84%	82%	83%	83%	<b>84</b> %	(r)	<b>57</b> %
<b>32.</b> I have clear, measurable work bjectives	<b>76</b> %	(r)	89%	<b>78</b> %	<b>76</b> %	77%	<b>79</b> %	85%	(r)	<b>52</b> %
<b>Q3.</b> I feel committed to my organisation's goals	84%	(r)	91%	85%	86%	85%	85%	88%	(r)	<b>63</b> %
<b>24.</b> I have the tools, resources and processes (i.e. work equipment, nformation technology systems etc.) to complete my work effectively	66%	(r)	81%	<b>67</b> %	65%	65%	<b>68</b> %	73%	(r)	<b>43</b> %
<b>95.</b> I feel a strong personal attachment o my organisation	<b>65</b> %	(r)	<b>71</b> %	61%	<b>67</b> %	<b>69</b> %	<b>68</b> %	<b>76</b> %	(r)	<b>38</b> %
<b>26.</b> I am able to strike the right balance between my work and home life	66%	(r)	72%	<b>65</b> %	<b>67</b> %	66%	66%	80%	(r)	<b>49</b> %
<b>Q7.</b> I feel valued and recognised for the work I do	<b>52</b> %	(r)	60%	<b>51</b> %	53%	55%	<b>52</b> %	61%	(r)	24%
<b>Q8.</b> I believe in the purpose and objectives of my organisation	80%	(r)	90%	81%	81%	81%	80%	83%	(r)	61%
<b>29.</b> I am aware of how my work contributes to the overall strategic objectives of my organisation	<b>79</b> %	(r)	83%	<b>79</b> %	80%	81%	<b>79</b> %	85%	(r)	<b>59</b> %
<b>Q10.</b> Considering everything, I am satisfied with the job I do	<b>74</b> %	(r)	83%	75%	76%	75%	75%	83%	(r)	<b>47</b> %

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#### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Under 18	18 to 24	25 to 34	35 to 44	45 to 54	55 to 64	65 to 74	75 and over	Prefer not to say
RESPONDENTS	12092	1	387	2204	2730	3094	2566	397	8	705
EMPLOYEE ENGAGEMENT INDEX	66%	(r)	<b>76</b> %	<b>67</b> %	66%	<b>67</b> %	66%	69%	(r)	<b>46</b> %
Our values	<b>64</b> %	(r)	75%	<b>67</b> %	<b>67</b> %	66%	63%	65%	(r)	<b>41</b> %
<b>Q11.</b> I believe that the decisions and behaviours of senior management are consistent with my organisation's values	53%	(r)	70%	<b>57</b> %	55%	<b>54</b> %	<b>52</b> %	<b>58</b> %	(r)	24%
<b>Q12.</b> I am able to speak up and share a different view to my colleagues and manager	<b>62</b> %	(r)	65%	63%	<b>65</b> %	63%	61%	<b>65</b> %	(r)	<b>34</b> %
<b>Q13.</b> I think it is safe to speak up and challenge the way things are done in my organisation	<b>48</b> %	(r)	53%	50%	<b>52</b> %	<b>49</b> %	<b>47</b> %	<b>52</b> %	(r)	<b>19</b> %
<b>Q14.</b> My organisation treats staff who are involved in an error, near miss or incident fairly	55%	(r)	<b>71</b> %	<b>59</b> %	<b>56</b> %	<b>56</b> %	<b>54</b> %	<b>54</b> %	(r)	<b>28</b> %
<b>Q15.</b> I believe that one of my responsibilities is to continually look for new ways to improve the way we work	86%	(r)	<b>87</b> %	86%	88%	88%	<b>87</b> %	85%	(r)	<b>76</b> %
<b>Q16.</b> People in my team treat each other with respect	<b>73</b> %	(r)	<b>78</b> %	<b>73</b> %	<b>75</b> %	<b>74</b> %	<b>73</b> %	75%	(r)	60%
<b>Q17.</b> The people in my team cooperate to get the work done	<b>78</b> %	(r)	81%	<b>78</b> %	<b>78</b> %	<b>79</b> %	77%	77%	(r)	<b>67</b> %
<b>Q18.</b> Employees are treated with respect regardless of their job	63%	(r)	77%	68%	<b>67</b> %	63%	<b>59</b> %	<b>59</b> %	(r)	35%

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### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Under 18	18 to 24	25 to 34	35 to 44	45 to 54	55 to 64	65 to 74	75 and over	Prefer to s
RESPONDENTS	12092	1	387	2204	2730	3094	2566	397	8	70
EMPLOYEE ENGAGEMENT INDEX	66%	(r)	<b>76</b> %	<b>67</b> %	<b>66</b> %	<b>67</b> %	66%	<b>69</b> %	(r)	46
Our values	<b>64</b> %	(r)	75%	<b>67</b> %	<b>67</b> %	66%	63%	<b>65</b> %	(r)	4
<b>Q19.</b> In my team, people take responsibility for their decisions and actions	<b>70</b> %	(r)	77%	69%	<b>71</b> %	<b>72</b> %	<b>71</b> %	<b>73</b> %	(r)	56
<b>G20.</b> The people in my team behave in an accepting manner towards people from diverse backgrounds	85%	(r)	91%	<b>87</b> %	85%	84%	85%	86%	(r)	7!
<b>Q21.</b> I feel I have equal opportunity for development and career progression in my organisation, regardless of things such as my age, gender, cultural background, carer responsibilities etc.	<b>64</b> %	(r)	85%	<b>71</b> %	<b>67</b> %	65%	61%	63%	(r)	33
<b>Q22.</b> Leaders are open and honest in their communications with staff	<b>52</b> %	(r)	<b>71</b> %	58%	<b>56</b> %	<b>53</b> %	<b>49</b> %	<b>48</b> %	(r)	20
<b>Q23.</b> Our senior managers encourage collaboration	55%	(r)	72%	<b>62</b> %	<b>58</b> %	<b>56</b> %	<b>52</b> %	51%	(r)	2!
<b>Q24.</b> My organisation does a good job of keeping me informed about matters affecting me	<b>59</b> %	(r)	<b>76</b> %	61%	61%	61%	<b>57</b> %	61%	(r)	28

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### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Under 18	18 to 24	25 to 34	35 to 44	45 to 54	55 to 64	65 to 74	75 and over	Prefer not to say
RESPONDENTS	12092	1	387	2204	2730	3094	2566	397	8	705
EMPLOYEE ENGAGEMENT INDEX	<b>66</b> %	(r)	<b>76</b> %	<b>67</b> %	66%	<b>67</b> %	66%	<b>69</b> %	(r)	<b>46</b> %
Health and wellbeing	<b>68</b> %	(r)	<b>67</b> %	<b>65</b> %	69%	<b>70</b> %	<b>70</b> %	<b>69</b> %	(r)	<b>52</b> %
<b>Q25.</b> I know how to access the Employee Assistance Program	<b>78</b> %	(r)	<b>49</b> %	<b>68</b> %	<b>79</b> %	83%	84%	80%	(r)	<b>79</b> %
<b>Q26.</b> I am satisfied with the policies and procedures in place to help me manage my health and wellbeing	65%	(r)	70%	61%	66%	<b>67</b> %	69%	71%	(r)	<b>45</b> %
<b>Q27.</b> I believe my organisation cares about my health and wellbeing	55%	(r)	71%	57%	57%	56%	<b>54</b> %	<b>57</b> %	(r)	30%
<b>Q28.</b> People in my team are committed to workplace safety	82%	(r)	<b>87</b> %	83%	83%	84%	83%	81%	(r)	69%
<b>Q29.</b> My organisation does a good job of communicating what it can offer in terms of health and wellbeing	<b>58</b> %	(r)	61%	<b>58</b> %	<b>59</b> %	60%	<b>59</b> %	<b>60</b> %	(r)	35%

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### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

THESE RESULTS WILL HELP YOU IDENTIFY HOW CERTAIN FACTORS INFLUENCE HOW CONNECTED AND ENGAGED COLLEAGUES FEEL TO THE COMPANY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Under 18	18 to 24	25 to 34	35 to 44	45 to 54	55 to 64	65 to 74	75 and over	Prefer not to say
RESPONDENTS	12092	1	387	2204	2730	3094	2566	397	8	705
EMPLOYEE ENGAGEMENT INDEX	66%	(r)	<b>76</b> %	<b>67</b> %	66%	<b>67</b> %	66%	<b>69</b> %	(r)	<b>46</b> %
Performance and development	<b>58</b> %	(r)	<b>65</b> %	<b>62</b> %	60%	60%	<b>56</b> %	<b>54</b> %	(r)	40%
<b>Q30.</b> In the past 12 months, I have received formal feedback on my performance	<b>56</b> %	(r)	<b>57</b> %	<b>57</b> %	55%	<b>58</b> %	56%	<b>54</b> %	(r)	<b>43</b> %
<b>Q31.</b> In the past 12 months, I have received informal feedback on my performance	66%	(r)	73%	73%	68%	67%	61%	57%	(r)	51%
<b>Q32.</b> The performance feedback I have received has been beneficial to my ongoing development	55%	(r)	70%	<b>62</b> %	<b>57</b> %	55%	50%	<b>51</b> %	(r)	31%
<b>Q33.</b> I feel comfortable to give feedback to my manager about the performance of others	<b>57</b> %	(r)	<b>57</b> %	<b>57</b> %	60%	61%	56%	55%	(r)	35%

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#### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Under 18	18 to 24	25 to 34	35 to 44	45 to 54	55 to 64	65 to 74	75 and over	Prefer not to say
RESPONDENTS	12092	1	387	2204	2730	3094	2566	397	8	705
EMPLOYEE ENGAGEMENT INDEX	66%	(r)	<b>76</b> %	<b>67</b> %	66%	<b>67</b> %	66%	69%	(r)	<b>46</b> %
Service delivery and patient care	69%	(r)	81%	<b>71</b> %	70%	69%	68%	73%	(r)	<b>44</b> %
<b>Q34.</b> I feel empowered to do what I think is best for our patients/clients/customers	<b>74</b> %	(r)	91%	<b>79</b> %	76%	75%	73%	77%	(r)	<b>48</b> %
<b>Q35.</b> I am given the support I need to deliver a high level of service to our patients/clients/customers	<b>65</b> %	(r)	<b>79</b> %	69%	66%	65%	64%	<b>72</b> %	(r)	35%
<b>Q36.</b> In my opinion, my organisation is committed to patient/client/customer satisfaction	76%	(r)	<b>87</b> %	77%	77%	77%	75%	77%	(r)	55%
<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working	50%	(r)	60%	<b>52</b> %	53%	<b>52</b> %	<b>49</b> %	55%	(r)	26%
<b>Q38.</b> As an organisation, we put patients/clients/customers at the heart of everything we do	<b>71</b> %	(r)	81%	<b>72</b> %	<b>72</b> %	<b>71</b> %	<b>72</b> %	77%	(r)	50%
<b>Q39.</b> I would be happy for my family members to receive health care services from my organisation	<b>76</b> %	(r)	86%	77%	<b>76</b> %	77%	77%	81%	(r)	<b>53</b> %

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### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Under 18	18 to 24	25 to 34	35 to 44	45 to 54	55 to 64	65 to 74	75 and over	Prefer not to say
RESPONDENTS	12092	1	387	2204	2730	3094	2566	397	8	705
EMPLOYEE ENGAGEMENT INDEX	66%	(r)	<b>76</b> %	<b>67</b> %	66%	<b>67</b> %	66%	<b>69</b> %	(r)	<b>46</b> %
About your organisation	60%	(r)	76%	63%	<b>62</b> %	61%	<b>58</b> %	63%	(r)	31%
<b>G40.</b> I would recommend my organisation as a great place to work	<b>62</b> %	(r)	79%	66%	<b>64</b> %	63%	<b>59</b> %	66%	(r)	<b>29</b> %
<b>Q41.</b> My manager recognises and acknowledges when I have done my job well	<b>62</b> %	(r)	70%	65%	<b>64</b> %	<b>64</b> %	61%	<b>62</b> %	(r)	<b>41</b> %
<b>Q42.</b> My manager supports me and my goals	<b>64</b> %	(r)	77%	<b>69</b> %	66%	65%	<b>62</b> %	<b>64</b> %	(r)	<b>39</b> %
<b>Q43.</b> I am proud to tell others I work for my organisation	<b>70</b> %	(r)	86%	<b>74</b> %	<b>72</b> %	<b>71</b> %	68%	77%	(r)	<b>39</b> %
<b>Q44.</b> My organisation inspires me to do the best in my job	<b>59</b> %	(r)	<b>78</b> %	63%	61%	60%	<b>57</b> %	<b>64</b> %	(r)	<b>27</b> %
<b>Q45.</b> My organisation supports me and my goals	53%	(r)	<b>72</b> %	<b>57</b> %	55%	<b>54</b> %	<b>52</b> %	56%	(r)	25%
<b>Q46.</b> My organisation is making the necessary improvements to meet our future challenges	55%	(r)	75%	<b>58</b> %	56%	56%	56%	<b>59</b> %	(r)	<b>26</b> %
<b>Q47.</b> My organisation motivates me to help it achieve its objectives	53%	(r)	74%	56%	55%	55%	50%	55%	(r)	23%

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### YOUR DEMOGRAPHIC PROFILES

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	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	Νο	Prefer not to say
	RESPONDENTS	12092	227	11469	396
	EMPLOYEE ENGAGEMENT INDEX	66%	<b>71</b> %	66%	45%
ніс	Your job	<b>72</b> %	<b>79</b> %	<b>73</b> %	<b>46</b> %
	<b>Q1.</b> My role enables me to make good use of my skills and abilities	81%	82%	83%	50%
	<b>Q2.</b> I have clear, measurable work objectives	<b>76</b> %	81%	77%	<b>49</b> %
- GUES	<b>Q3.</b> I feel committed to my organisation's goals	<b>84</b> %	89%	85%	60%
4 4	<b>Q4.</b> I have the tools, resources and processes (i.e. work equipment, information technology systems etc.) to complete my work effectively	66%	77%	66%	40%
	<b>Q5.</b> I feel a strong personal attachment to my organisation	65%	74%	66%	38%
IOW	<b>Q6.</b> I am able to strike the right balance between my work and home life	66%	<b>71</b> %	66%	<b>48</b> %
	<b>Q7.</b> I feel valued and recognised for the work I do	<b>52</b> %	65%	<b>52</b> %	<b>21</b> %
IES NY.	<b>Q8.</b> I believe in the purpose and objectives of my organisation	80%	83%	<b>81</b> %	<b>54</b> %
	<b>Q9.</b> I am aware of how my work contributes to the overall strategic objectives of my organisation	<b>79</b> %	83%	80%	53%
	<b>Q10.</b> Considering everything, I am satisfied with the job I do	<b>74</b> %	81%	<b>75</b> %	<b>45</b> %

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#### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	Νο	Prefer not to say
RESPONDENTS	12092	227	11469	396
EMPLOYEE ENGAGEMENT INDEX	<b>66</b> %	<b>71</b> %	66%	<b>45</b> %
Our values	<b>64</b> %	<b>67</b> %	<b>65</b> %	35%
<b>Q11.</b> I believe that the decisions and behaviours of senior management are consistent with my organisation's values	<b>53</b> %	61%	<b>54</b> %	<b>17</b> %
<b>Q12.</b> I am able to speak up and share a different view to my colleagues and manager	<b>62</b> %	<b>68</b> %	63%	30%
<b>Q13.</b> I think it is safe to speak up and challenge the way things are done in my organisation	<b>48</b> %	<b>57</b> %	49%	18%
<b>Q14.</b> My organisation treats staff who are involved in an error, near miss or incident fairly	55%	<b>54</b> %	56%	22%
<b>Q15.</b> I believe that one of my responsibilities is to continually look for new ways to improve the way we work	86%	89%	<b>87</b> %	<b>68</b> %
<b>Q16.</b> People in my team treat each other with respect	<b>73</b> %	<b>74</b> %	<b>74</b> %	<b>54</b> %
<b>Q17.</b> The people in my team cooperate to get the work done	<b>78</b> %	75%	<b>78</b> %	<b>59</b> %
<b>Q18.</b> Employees are treated with respect regardless of their job	63%	65%	<b>64</b> %	29%

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#### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	No	Prefer not to say
	RESPONDENTS	12092	227	11469	396
	EMPLOYEE ENGAGEMENT INDEX	66%	<b>71</b> %	66%	<b>45</b> %
рніс	Our values	64%	<b>67</b> %	<b>65</b> %	<b>35</b> %
	<b>Q19.</b> In my team, people take responsibility for their decisions and actions	<b>70</b> %	<b>67</b> %	<b>71</b> %	<b>48</b> %
	<b>Q20.</b> The people in my team behave in an accepting manner towards people from diverse backgrounds	85%	<b>76</b> %	86%	<b>63</b> %
NT AGUES A	<b>Q21.</b> I feel I have equal opportunity for development and career progression in my organisation, regardless of things such as my age, gender, cultural background, carer responsibilities etc.	64%	64%	66%	<b>28</b> %
) A ;	<b>Q22.</b> Leaders are open and honest in their communications with staff	<b>52</b> %	<b>58</b> %	<b>53</b> %	<b>17</b> %
	<b>Q23.</b> Our senior managers encourage collaboration	55%	<b>62</b> %	56%	<b>21</b> %
L HOW	<b>Q24.</b> My organisation does a good job of keeping me informed about matters affecting me	59%	<b>65</b> %	60%	<b>22</b> %

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### YOUR DEMOGRAPHIC PROFILES

ID HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE     AT LEAST 5 PERCENTAGE POINTS	WA health system	Yes	No	Prefer not to say
O AT LEAST 3 PERCENTAGE POINTS LESS THAN UNIT SCORE RESPONDENTS	12092	227	11469	396
EMPLOYEE ENGAGEMENT INDEX	66%	<b>71</b> %	66%	<b>45</b> %
Health and wellbeing	<b>68</b> %	73%	<b>68</b> %	<b>44</b> %
<b>Q25.</b> I know how to access the Employee Assistance Program	<b>78</b> %	80%	<b>78</b> %	<b>71</b> %
<b>Q26.</b> I am satisfied with the policies and procedures in place to help me manage my health and wellbeing		75%	66%	37%
<b>Q27.</b> I believe my organisation cares about my health and wellbeing	55%	<b>65</b> %	<b>56</b> %	<b>26</b> %
<b>Q28.</b> People in my team are committed to workplace safety	82%	81%	83%	60%
<b>Q29.</b> My organisation does a good job of communicating what it can offer in terms of health and wellbeing	<b>58</b> %	66%	<b>59</b> %	28%

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#### YOUR DEMOGRAPHIC PROFILES

IO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

0	GREATER THAN UNIT SCORE	WA health system	Yes	No	Prefer not to say
R	SPONDENTS	12092	227	11469	396
	1PLOYEE NGAGEMENT INDEX	66%	<b>71</b> %	66%	<b>45</b> %
	erformance and evelopment	<b>58</b> %	<b>57</b> %	<b>59</b> %	<b>36</b> %
rec	<b>0.</b> In the past 12 months, I have eived formal feedback on my formance	<b>56</b> %	<b>57</b> %	<b>56</b> %	<b>41</b> %
rec	1. In the past 12 months, I have eived informal feedback on my formance	66%	<b>58</b> %	<b>67</b> %	<b>47</b> %
rec	<ol> <li>The performance feedback I have eived has been beneficial to my going development</li> </ol>	55%	56%	56%	<b>26</b> %
fee	<b>3.</b> I feel comfortable to give dback to my manager about the formance of others	<b>57</b> %	56%	<b>58</b> %	<b>31</b> %

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#### YOUR DEMOGRAPHIC PROFILES

IO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	Νο	Prefer not to say
	RESPONDENTS	12092	227	11469	396
	EMPLOYEE ENGAGEMENT INDEX	66%	<b>71</b> %	66%	<b>45</b> %
РНІС	Service delivery and patient care	<b>69</b> %	74%	<b>70</b> %	<b>39</b> %
	<b>Q34.</b> I feel empowered to do what I think is best for our patients/clients/customers	74%	<b>78</b> %	<b>75</b> %	<b>45</b> %
	<b>Q35.</b> I am given the support I need to deliver a high level of service to our patients/clients/customers	65%	<b>74</b> %	66%	<b>32</b> %
Y NT AGUES D A C	<b>Q36.</b> In my opinion, my organisation is committed to patient/client/customer satisfaction	76%	<b>77</b> %	<b>77</b> %	<b>45</b> %
	<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working	50%	<b>62</b> %	51%	<b>24</b> %
	<b>Q38.</b> As an organisation, we put patients/clients/customers at the heart of everything we do	<b>71</b> %	77%	<b>72</b> %	<b>43</b> %
LL	<b>Q39.</b> I would be happy for my family members to receive health care services from my organisation	76%	<b>78</b> %	77%	<b>47</b> %
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### YOUR DEMOGRAPHIC PROFILES

IO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	Νο	Prefer not to say
RESPONDENTS	12092	227	11469	396
EMPLOYEE ENGAGEMENT INDEX	66%	<b>71</b> %	66%	<b>45</b> %
About your organisation	60%	70%	61%	<b>29</b> %
<b>Q40.</b> I would recommend my organisation as a great place to work	<b>62</b> %	<b>72</b> %	63%	<b>27</b> %
<b>Q41.</b> My manager recognises and acknowledges when I have done my job well	<b>62</b> %	70%	63%	36%
<b>Q42.</b> My manager supports me and my goals	64%	<b>70</b> %	65%	35%
<b>Q43.</b> I am proud to tell others I work for my organisation	70%	75%	<b>71</b> %	<b>37</b> %
<b>Q44.</b> My organisation inspires me to do the best in my job	<b>59</b> %	<b>74</b> %	60%	26%
<b>Q45.</b> My organisation supports me and my goals	53%	<b>67</b> %	54%	22%
<b>Q46.</b> My organisation is making the necessary improvements to meet our future challenges	55%	<b>67</b> %	56%	25%
<b>Q47.</b> My organisation motivates me to help it achieve its objectives	<b>53</b> %	64%	<b>54</b> %	22%

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### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	No	Prefer not t say
RESPONDENTS	12092	2373	9037	682
EMPLOYEE ENGAGEMENT INDEX	66%	<b>68</b> %	66%	<b>52</b> %
Your job	<b>72</b> %	75%	<b>73</b> %	55%
<b>Q1.</b> My role enables me to make good use of my skills and abilities	81%	<b>82</b> %	83%	61%
<b>Q2.</b> I have clear, measurable work objectives	76%	<b>79</b> %	77%	60%
<b>Q3.</b> I feel committed to my organisation's goals	84%	86%	85%	69%
<b>Q4.</b> I have the tools, resources and processes (i.e. work equipment, information technology systems etc.) to complete my work effectively	66%	<b>71</b> %	65%	50%
<b>Q5.</b> I feel a strong personal attachment to my organisation	65%	<b>69</b> %	66%	47%
<b>Q6.</b> I am able to strike the right balance between my work and home life	66%	69%	65%	56%
<b>Q7.</b> I feel valued and recognised for the work I do	<b>52</b> %	55%	<b>52</b> %	30%
<b>Q8.</b> I believe in the purpose and objectives of my organisation	80%	80%	81%	62%
<b>G9.</b> I am aware of how my work contributes to the overall strategic objectives of my organisation	<b>79</b> %	<b>82</b> %	<b>79</b> %	64%
<b>Q10.</b> Considering everything, I am satisfied with the job I do	74%	74%	75%	54%

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#### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	Νο	Prefer not to say
	RESPONDENTS	12092	2373	9037	682
	EMPLOYEE ENGAGEMENT INDEX	66%	<b>68</b> %	66%	<b>52</b> %
ніс	Our values	<b>64</b> %	<b>66</b> %	66%	<b>43</b> %
	<b>Q11.</b> I believe that the decisions and behaviours of senior management are consistent with my organisation's values	<b>53</b> %	55%	54%	29%
	<b>Q12.</b> I am able to speak up and share a different view to my colleagues and manager	<b>62</b> %	<b>62</b> %	63%	<b>37</b> %
T GUES	<b>Q13.</b> I think it is safe to speak up and challenge the way things are done in my organisation	<b>48</b> %	<b>49</b> %	<b>49</b> %	25%
A	<b>Q14.</b> My organisation treats staff who are involved in an error, near miss or incident fairly	55%	<b>58</b> %	56%	29%
	<b>Q15.</b> I believe that one of my responsibilities is to continually look for new ways to improve the way we work	86%	86%	88%	<b>72</b> %
L	<b>Q16.</b> People in my team treat each other with respect	<b>73</b> %	<b>72</b> %	74%	60%
нош	<b>Q17.</b> The people in my team cooperate to get the work done	<b>78</b> %	<b>77</b> %	<b>79</b> %	65%
UES NY.	<b>Q18.</b> Employees are treated with respect regardless of their job	63%	66%	64%	40%

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### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	No	Prefer not to say
	RESPONDENTS	12092	2373	9037	682
	EMPLOYEE ENGAGEMENT INDEX	66%	<b>68</b> %	66%	<b>52</b> %
рніс	Our values	64%	66%	66%	<b>43</b> %
	<b>Q19.</b> In my team, people take responsibility for their decisions and actions	<b>70</b> %	70%	<b>71</b> %	<b>54</b> %
	<b>Q20.</b> The people in my team behave in an accepting manner towards people from diverse backgrounds	85%	80%	<b>87</b> %	<b>68</b> %
/ NT AGUES D A	<b>Q21.</b> I feel I have equal opportunity for development and career progression in my organisation, regardless of things such as my age, gender, cultural background, carer responsibilities etc.	64%	<b>64</b> %	66%	38%
	<b>Q22.</b> Leaders are open and honest in their communications with staff	<b>52</b> %	<b>56</b> %	<b>53</b> %	<b>27</b> %
	<b>Q23.</b> Our senior managers encourage collaboration	55%	61%	56%	31%
LL ( HOW	<b>Q24.</b> My organisation does a good job of keeping me informed about matters affecting me	<b>59</b> %	63%	<b>59</b> %	33%

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#### YOUR DEMOGRAPHIC PROFILES

IO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	Νο	Prefer not to say
	RESPONDENTS	12092	2373	9037	682
	EMPLOYEE ENGAGEMENT INDEX	66%	<b>68</b> %	66%	<b>52</b> %
ніс	Health and wellbeing	<b>68</b> %	<b>68</b> %	<b>69</b> %	<b>51</b> %
	<b>Q25.</b> I know how to access the Employee Assistance Program	<b>78</b> %	<b>72</b> %	80%	<b>71</b> %
	<b>Q26.</b> I am satisfied with the policies and procedures in place to help me manage my health and wellbeing	65%	66%	66%	<b>46</b> %
UES	<b>Q27.</b> I believe my organisation cares about my health and wellbeing	55%	60%	55%	<b>34</b> %
N 1023	<b>Q28.</b> People in my team are committed to workplace safety	<b>82</b> %	83%	84%	<b>67</b> %
	<b>Q29.</b> My organisation does a good job of communicating what it can offer in terms of health and wellbeing	58%	61%	<b>59</b> %	<b>38</b> %

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#### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	No	Prefer not to say
	RESPONDENTS	12092	2373	9037	682
	EMPLOYEE ENGAGEMENT INDEX	66%	<b>68</b> %	66%	<b>52</b> %
ΗС	Performance and development	<b>58</b> %	<b>58</b> %	60%	<b>41</b> %
	<b>Q30.</b> In the past 12 months, I have received formal feedback on my performance	<b>56</b> %	55%	<b>57</b> %	<b>45</b> %
	<b>Q31.</b> In the past 12 months, I have received informal feedback on my performance	66%	63%	68%	<b>49</b> %
	<b>Q32.</b> The performance feedback I have received has been beneficial to my ongoing development	55%	<b>57</b> %	55%	<b>34</b> %
UES	<b>Q33.</b> I feel comfortable to give feedback to my manager about the performance of others	<b>57</b> %	55%	<b>59</b> %	36%

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#### YOUR DEMOGRAPHIC PROFILES

IO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	Νο	Prefer not to say
	RESPONDENTS	12092	2373	9037	682
	EMPLOYEE ENGAGEMENT INDEX	66%	<b>68</b> %	66%	<b>52</b> %
ніс	Service delivery and patient care	<b>69</b> %	<b>72</b> %	69%	<b>49</b> %
	<b>Q34.</b> I feel empowered to do what I think is best for our patients/clients/customers	<b>74</b> %	<b>74</b> %	<b>76</b> %	<b>53</b> %
	<b>Q35.</b> I am given the support I need to deliver a high level of service to our patients/clients/customers	65%	68%	66%	<b>42</b> %
IT \GUES	<b>Q36.</b> In my opinion, my organisation is committed to patient/client/customer satisfaction	<b>76</b> %	<b>78</b> %	<b>76</b> %	<b>56</b> %
A	<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working	50%	<b>56</b> %	50%	<b>34</b> %
	<b>Q38.</b> As an organisation, we put patients/clients/customers at the heart of everything we do	<b>71</b> %	<b>76</b> %	<b>71</b> %	55%
.L	<b>Q39.</b> I would be happy for my family members to receive health care services from my organisation	76%	77%	<b>77</b> %	56%

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### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	No	Prefer not to say
RESPONDENTS	12092	2373	9037	682
EMPLOYEE ENGAGEMENT INDEX	66%	68%	66%	<b>52</b> %
About your organisation	60%	<b>64</b> %	60%	<b>37</b> %
<b>Q40.</b> I would recommend my organisation as a great place to work	<b>62</b> %	<b>67</b> %	62%	36%
<b>Q41.</b> My manager recognises and acknowledges when I have done my job well	<b>62</b> %	66%	63%	<b>42</b> %
<b>Q42.</b> My manager supports me and my goals	64%	<b>67</b> %	65%	<b>42</b> %
<b>Q43.</b> I am proud to tell others I work for my organisation	70%	74%	<b>71</b> %	45%
<b>Q44.</b> My organisation inspires me to do the best in my job	<b>59</b> %	<b>64</b> %	<b>59</b> %	36%
<b>Q45.</b> My organisation supports me and my goals	<b>53</b> %	<b>57</b> %	<b>54</b> %	<b>32</b> %
<b>Q46.</b> My organisation is making the necessary improvements to meet our future challenges	55%	60%	56%	33%
<b>Q47.</b> My organisation motivates me to help it achieve its objectives	53%	<b>57</b> %	54%	<b>32</b> %

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### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE PC GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE PC LESS THAN UNIT SCORE</li> </ul>	WA health	Yes	No	Prefer not to say
RESPONDENTS	12092	192	11522	378
EMPLOYEE ENGAGEMENT INDEX	66%	<b>61</b> %	66%	<b>46</b> %
Your job	<b>72</b> %	<b>71</b> %	<b>73</b> %	<b>45</b> %
<b>Q1.</b> My role enables me to make use of my skills and abilities	<sup>good</sup> 81%	77%	83%	51%
<b>Q2.</b> I have clear, measurable wor objectives	<sup>rk</sup> 76%	<b>72</b> %	77%	48%
<b>Q3.</b> I feel committed to my organisation's goals	84%	85%	85%	60%
<b>Q4.</b> I have the tools, resources a processes (i.e. work equipment, information technology systems complete my work effectively	66%	60%	<b>67</b> %	<b>38</b> %
<b>Q5.</b> I feel a strong personal attact to my organisation	<sup>chment</sup> 65%	69%	66%	<b>37</b> %
<b>Q6.</b> I am able to strike the right between my work and home life		<b>62</b> %	66%	48%
<b>Q7.</b> I feel valued and recognised work I do	for the <b>52</b> %	51%	53%	23%
<b>Q8.</b> I believe in the purpose and objectives of my organisation	80%	<b>79</b> %	81%	<b>53</b> %
<b>Q9.</b> I am aware of how my work contributes to the overall strates objectives of my organisation		80%	80%	53%
<b>Q10.</b> Considering everything, I a satisfied with the job I do	<sup>m</sup> <b>74</b> %	73%	75%	43%

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#### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	Νο	Prefer not to say
RESPONDENTS	12092	192	11522	378
EMPLOYEE ENGAGEMENT INDEX	66%	<b>61</b> %	66%	<b>46</b> %
Our values	<b>64</b> %	<b>57</b> %	<b>65</b> %	<b>38</b> %
<b>Q11.</b> I believe that the decisions and behaviours of senior management are consistent with my organisation's values	53%	<b>44</b> %	54%	20%
<b>Q12.</b> I am able to speak up and share a different view to my colleagues and manager	<b>62</b> %	<b>56</b> %	63%	31%
<b>Q13.</b> I think it is safe to speak up and challenge the way things are done in my organisation	<b>48</b> %	<b>39</b> %	49%	19%
<b>Q14.</b> My organisation treats staff who are involved in an error, near miss or incident fairly	55%	50%	56%	<b>21</b> %
<b>Q15.</b> I believe that one of my responsibilities is to continually look for new ways to improve the way we work	86%	81%	<b>87</b> %	<b>68</b> %
<b>Q16.</b> People in my team treat each other with respect	<b>73</b> %	<b>68</b> %	<b>74</b> %	<b>58</b> %
<b>Q17.</b> The people in my team cooperate to get the work done	<b>78</b> %	<b>72</b> %	<b>78</b> %	63%
<b>Q18.</b> Employees are treated with respect regardless of their job	63%	50%	64%	31%

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### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	Νο	Prefer not to say
	RESPONDENTS	12092	192	11522	378
	EMPLOYEE ENGAGEMENT INDEX	66%	<b>61</b> %	66%	<b>46</b> %
РНІС	Our values	<b>64</b> %	<b>57</b> %	65%	<b>38</b> %
	<b>Q19.</b> In my team, people take responsibility for their decisions and actions	70%	<b>63</b> %	<b>71</b> %	51%
	<b>Q20.</b> The people in my team behave in an accepting manner towards people from diverse backgrounds	85%	77%	85%	68%
IT AGUES A	<b>Q21.</b> I feel I have equal opportunity for development and career progression in my organisation, regardless of things such as my age, gender, cultural background, carer responsibilities etc.	64%	<b>51</b> %	66%	31%
) A ;	<b>Q22.</b> Leaders are open and honest in their communications with staff	<b>52</b> %	<b>46</b> %	<b>54</b> %	19%
	<b>Q23.</b> Our senior managers encourage collaboration	55%	<b>48</b> %	56%	23%
L HOW	<b>Q24.</b> My organisation does a good job of keeping me informed about matters affecting me	59%	<b>48</b> %	60%	24%

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### YOUR DEMOGRAPHIC PROFILES

IO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	Νο	Prefer not to say
	RESPONDENTS	12092	192	11522	378
	EMPLOYEE ENGAGEMENT INDEX	66%	61%	66%	<b>46</b> %
IIC	Health and wellbeing	<b>68</b> %	<b>62</b> %	<b>69</b> %	<b>44</b> %
	<b>Q25.</b> I know how to access the Employee Assistance Program	<b>78</b> %	<b>79</b> %	<b>78</b> %	<b>71</b> %
	<b>Q26.</b> I am satisfied with the policies and procedures in place to help me manage my health and wellbeing	65%	<b>58</b> %	66%	35%
JES	<b>Q27.</b> I believe my organisation cares about my health and wellbeing	55%	<b>50</b> %	<b>56</b> %	23%
	<b>Q28.</b> People in my team are committed to workplace safety	82%	<b>70</b> %	83%	<b>62</b> %
	<b>Q29.</b> My organisation does a good job of communicating what it can offer in terms of health and wellbeing	<b>58</b> %	51%	<b>59</b> %	<b>28</b> %

#### YOUR DEMOGRAPHIC PROFILES

IO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	Νο	Prefer not to say
RESPONDENTS	12092	192	11522	378
EMPLOYEE ENGAGEMENT INDEX	66%	<b>61</b> %	66%	<b>46</b> %
Performance and development	<b>58</b> %	56%	<b>59</b> %	<b>37</b> %
<b>Q30.</b> In the past 12 months, I have received formal feedback on my performance	56%	<b>56</b> %	56%	<b>43</b> %
<b>Q31.</b> In the past 12 months, I have received informal feedback on my performance	66%	<b>68</b> %	<b>67</b> %	50%
<b>Q32.</b> The performance feedback I hav received has been beneficial to my ongoing development	<sup>e</sup> <b>55</b> %	<b>49</b> %	56%	26%
<b>Q33.</b> I feel comfortable to give feedback to my manager about the performance of others	<b>57</b> %	<b>49</b> %	58%	30%

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#### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	Νο	Prefer not to say
	RESPONDENTS	12092	192	11522	378
	EMPLOYEE ENGAGEMENT INDEX	66%	61%	66%	<b>46</b> %
ніс	Service delivery and patient care	69%	<b>62</b> %	<b>70</b> %	<b>39</b> %
	<b>Q34.</b> I feel empowered to do what I think is best for our patients/clients/customers	<b>74</b> %	<b>66</b> %	75%	<b>42</b> %
	<b>Q35.</b> I am given the support I need to deliver a high level of service to our patients/clients/customers	65%	<b>58</b> %	66%	<b>31</b> %
	<b>Q36.</b> In my opinion, my organisation is committed to patient/client/customer satisfaction	<b>76</b> %	<b>67</b> %	<b>77</b> %	<b>47</b> %
UES	<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working	50%	<b>47</b> %	<b>51</b> %	23%
	<b>Q38.</b> As an organisation, we put patients/clients/customers at the heart of everything we do	<b>71</b> %	63%	<b>72</b> %	<b>43</b> %
	<b>Q39.</b> I would be happy for my family members to receive health care services from my organisation	<b>76</b> %	70%	77%	<b>46</b> %

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### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Yes	Νο	Prefer not say
RESPONDENTS	12092	192	11522	378
EMPLOYEE ENGAGEMENT INDEX	66%	<b>61</b> %	66%	46%
About your organisation	60%	<b>53</b> %	61%	29%
<b>G40.</b> I would recommend my organisation as a great place to work	<b>62</b> %	<b>52</b> %	63%	28%
<b>Q41.</b> My manager recognises and acknowledges when I have done my job well	<b>62</b> %	<b>58</b> %	63%	36%
<b>Q42.</b> My manager supports me and my goals	<b>64</b> %	<b>59</b> %	65%	35%
<b>Q43.</b> I am proud to tell others I work for my organisation	70%	<b>64</b> %	<b>71</b> %	35%
<b>Q44.</b> My organisation inspires me to do the best in my job	<b>59</b> %	<b>52</b> %	60%	26%
<b>Q45.</b> My organisation supports me and my goals	53%	<b>45</b> %	55%	<b>21</b> %
<b>Q46.</b> My organisation is making the necessary improvements to meet our future challenges	55%	<b>47</b> %	56%	24%
<b>Q47.</b> My organisation motivates me to help it achieve its objectives	53%	<b>47</b> %	<b>54</b> %	24%

## MANAGERIAL RESPONSIBILITY 2020 SURVEY

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### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Executive Level	Middle Management	Front line Management	Non- manage
RESPONDENTS	12092	276	1306	2729	7781
EMPLOYEE ENGAGEMENT INDEX	66%	80%	<b>69</b> %	65%	<b>65</b> 9
Your job	<b>72</b> %	<b>84</b> %	<b>75</b> %	<b>71</b> %	72
<b>Q1.</b> My role enables me to make good use of my skills and abilities	81%	93%	86%	85%	79
<b>Q2.</b> I have clear, measurable work objectives	76%	89%	75%	<b>76</b> %	77
<b>Q3.</b> I feel committed to my organisation's goals	84%	95%	89%	84%	83
<b>Q4.</b> I have the tools, resources and processes (i.e. work equipment, information technology systems etc.) to complete my work effectively	66%	<b>72</b> %	61%	<b>60</b> %	68
<b>Q5.</b> I feel a strong personal attachment to my organisation	65%	<b>87</b> %	76%	<b>67</b> %	62
<b>G6.</b> I am able to strike the right balance between my work and home life	66%	54%	58%	<b>62</b> %	69
<b>Q7.</b> I feel valued and recognised for the work I do	<b>52</b> %	74%	59%	50%	50
<b>Q8.</b> I believe in the purpose and objectives of my organisation	80%	96%	87%	<b>79</b> %	78
<b>Q9.</b> I am aware of how my work contributes to the overall strategic objectives of my organisation	<b>79</b> %	95%	85%	77%	78
<b>Q10.</b> Considering everything, I am satisfied with the job I do	74%	88%	<b>78</b> %	73%	73

## MANAGERIAL RESPONSIBILITY 2020 SURVEY

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### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Executive Level	Middle Management	Front line Management	Non- manageria
RESPONDENTS	12092	276	1306	2729	7781
EMPLOYEE ENGAGEMENT INDEX	66%	80%	69%	65%	65%
Our values	64%	86%	73%	65%	62%
<b>Q11.</b> I believe that the decisions and behaviours of senior management are consistent with my organisation's values	53%	<b>76</b> %	61%	50%	<b>52</b> %
<b>Q12.</b> I am able to speak up and share a different view to my colleagues and manager	<b>62</b> %	<b>87</b> %	72%	63%	58%
<b>Q13.</b> I think it is safe to speak up and challenge the way things are done in my organisation	<b>48</b> %	<b>79</b> %	58%	<b>48</b> %	<b>45</b> %
<b>Q14.</b> My organisation treats staff who are involved in an error, near miss or incident fairly	55%	81%	67%	56%	<b>52</b> %
<b>Q15.</b> I believe that one of my responsibilities is to continually look for new ways to improve the way we work	86%	98%	95%	91%	83%
<b>Q16.</b> People in my team treat each other with respect	<b>73</b> %	91%	82%	<b>73</b> %	<b>71</b> %
<b>Q17.</b> The people in my team cooperate to get the work done	<b>78</b> %	90%	86%	<b>79</b> %	75%
<b>Q18.</b> Employees are treated with respect regardless of their job	63%	83%	71%	62%	61%

## MANAGERIAL RESPONSIBILITY 2020 SURVEY

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### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Executive Level	Middle Management	Front line Management	Non- manageria
RESPONDENTS	12092	276	1306	2729	7781
EMPLOYEE ENGAGEMENT INDEX	66%	80%	<b>69</b> %	<b>65</b> %	<b>65</b> %
Our values	<b>64</b> %	86%	<b>73</b> %	<b>65</b> %	<b>62</b> %
<b>Q19.</b> In my team, people take responsibility for their decisions and actions	70%	88%	80%	69%	<b>68</b> %
<b>Q20.</b> The people in my team behave in an accepting manner towards people from diverse backgrounds	85%	95%	92%	86%	83%
<b>Q21.</b> I feel I have equal opportunity for development and career progression in my organisation, regardless of things such as my age, gender, cultural background, carer responsibilities etc.	64%	88%	74%	67%	61%
<b>Q22.</b> Leaders are open and honest in their communications with staff	<b>52</b> %	80%	60%	<b>51</b> %	51%
<b>Q23.</b> Our senior managers encourage collaboration	55%	84%	64%	55%	<b>53</b> %
<b>Q24.</b> My organisation does a good job of keeping me informed about matters affecting me	<b>59</b> %	83%	64%	58%	<b>57</b> %

### YOUR DEMOGRAP PROFILES

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UNDERSTAND HOW ENGAGED DIFFEREN **GROUPS OF COLLEA** ARE, ENGINE ASKED FEW DEMOGRAPHIC

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Executive Level	Middle Management	Front line Management	Non- managerial
	RESPONDENTS	12092	276	1306	2729	7781
	EMPLOYEE ENGAGEMENT INDEX	66%	80%	<b>69</b> %	65%	<b>65</b> %
РНІС	Health and wellbeing	<b>68</b> %	88%	<b>76</b> %	<b>67</b> %	66%
	<b>Q25.</b> I know how to access the Employee Assistance Program	<b>78</b> %	98%	93%	<b>82</b> %	<b>74</b> %
IT AGUES A	<b>Q26.</b> I am satisfied with the policies and procedures in place to help me manage my health and wellbeing	65%	87%	<b>71</b> %	<b>64</b> %	64%
	<b>Q27.</b> I believe my organisation cares about my health and wellbeing	55%	<b>76</b> %	60%	<b>51</b> %	55%
	<b>Q28.</b> People in my team are committed to workplace safety	82%	96%	91%	83%	80%
	<b>Q29.</b> My organisation does a good job of communicating what it can offer in terms of health and wellbeing	<b>58</b> %	<b>82</b> %	<b>64</b> %	56%	<b>57</b> %

HELP YOU IDENTIFY HOW ENGAGED COLLEAGUES FEEL TO THE COMPANY.

AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE	WA health	Executive	Middle	Front line	Non- managerial	
AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE	system	Level	Management	Management		
ESPONDENTS	12092	276	1306	2729	7781	
MPLOYEE NGAGEMENT INDEX	66%	80%	69%	65%	<b>65</b> %	
ealth and wellbeing	68%	88%	76%	<b>67</b> %	66%	
<b>5.</b> I know how to access the apployee Assistance Program	<b>78</b> %	98%	93%	<b>82</b> %	74%	
6. I am satisfied with the policies and					• •	

## MANAGERIAL RESPONSIBILITY **2020 SURVEY**

## MANAGERIAL RESPONSIBILITY 2020 SURVEY

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### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

C C		WA health system	Executive Level	Middle Management	Front line Management	Non- managerial
R	ESPONDENTS	12092	276	1306	2729	7781
	MPLOYEE NGAGEMENT INDEX	66%	80%	69%	<b>65</b> %	<b>65</b> %
	erformance and evelopment	<b>58</b> %	83%	<b>71</b> %	<b>63</b> %	<b>54</b> %
rec	<b>O.</b> In the past 12 months, I have ceived formal feedback on my rformance	56%	<b>82</b> %	<b>65</b> %	<b>58</b> %	<b>52</b> %
rec	<ol> <li>In the past 12 months, I have seived informal feedback on my rformance</li> </ol>	66%	86%	77%	<b>68</b> %	63%
rec	2. The performance feedback I have ceived has been beneficial to my going development	55%	<b>78</b> %	<b>62</b> %	<b>57</b> %	<b>52</b> %
fee	<b>3.</b> I feel comfortable to give edback to my manager about the rformance of others	<b>57</b> %	86%	77%	69%	<b>48</b> %

## MANAGERIAL RESPONSIBILITY 2020 SURVEY

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### YOUR DEMOGRAPHIC PROFILES

IO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY

	<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Executive Level	Middle Management	Front line Management	Non- managerial
	RESPONDENTS	12092	276	1306	2729	7781
	EMPLOYEE ENGAGEMENT INDEX	66%	80%	<b>69</b> %	<b>65</b> %	<b>65</b> %
нс	Service delivery and patient care	69%	86%	<b>73</b> %	<b>68</b> %	<b>68</b> %
	<b>Q34.</b> I feel empowered to do what I think is best for our patients/clients/customers	<b>74</b> %	90%	<b>79</b> %	<b>76</b> %	<b>72</b> %
	<b>Q35.</b> I am given the support I need to deliver a high level of service to our patients/clients/customers	65%	85%	<b>67</b> %	<b>62</b> %	<b>64</b> %
UES	<b>Q36.</b> In my opinion, my organisation is committed to patient/client/customer satisfaction	<b>76</b> %	91%	<b>81</b> %	<b>73</b> %	75%
UES	<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working	<b>50</b> %	<b>76</b> %	<b>57</b> %	50%	<b>48</b> %
	<b>Q38.</b> As an organisation, we put patients/clients/customers at the heart of everything we do	<b>71</b> %	86%	<b>74</b> %	69%	<b>71</b> %
0)4/	<b>Q39.</b> I would be happy for my family members to receive health care services from my organisation	76%	91%	<b>79</b> %	75%	75%

## MANAGERIAL RESPONSIBILITY 2020 SURVEY

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### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<b>O</b> GREATER THA	RCENTAGE POINTS	WA health system	Executive Level	Middle Management	Front line Management	Non- manageria
RESPONDEN	rs	12092	276	1306	2729	7781
EMPLOYEE ENGAGEMEN	T INDEX	66%	80%	69%	<b>65</b> %	65%
About your o	rganisation	60%	<b>81</b> %	<b>67</b> %	<b>59</b> %	<b>58</b> %
<b>Q40.</b> I would recom organisation as a gr		<b>62</b> %	80%	68%	60%	61%
<b>Q41.</b> My manager re acknowledges when well	ecognises and n I have done my job	62%	<b>84</b> %	71%	63%	60%
<b>Q42.</b> My manager s goals	upports me and my	64%	86%	73%	66%	61%
<b>Q43.</b> I am proud to my organisation	tell others I work for	70%	84%	76%	70%	69%
<b>Q44.</b> My organisation the best in my job	on inspires me to do	<b>59</b> %	<b>79</b> %	<b>64</b> %	<b>57</b> %	<b>58</b> %
<b>Q45.</b> My organisation my goals	on supports me and	53%	<b>78</b> %	61%	<b>52</b> %	51%
<b>Q46.</b> My organisation necessary improver future challenges		55%	<b>79</b> %	60%	53%	55%
<b>Q47.</b> My organisation help it achieve its o		<b>53</b> %	<b>79</b> %	60%	50%	<b>52</b> %

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### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SUDVEY

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health systems - Yes	DoH - Yes	PathWest - Yes	CAHS - Yes	NMHS - Yes	SMHS - Yes	EMHS - Yes	WACHS - Ye
RESPONDENTS	92	1	4	12	35	11	17	12
EMPLOYEE ENGAGEMENT INDEX	<b>63</b> %	(r)	(r)	<b>65</b> %	<b>59</b> %	<b>58</b> %	<b>79</b> %	<b>59</b> %
Your job	<b>69</b> %	(r)	(r)	69%	60%	<b>67</b> %	89%	<b>63</b> %
<b>Q1.</b> My role enables me to make good use of my skills and abilities	90%	(r)	(r)	92%	83%	91%	94%	100%
<b>Q2.</b> I have clear, measurable work objectives	80%	(r)	(r)	<b>67</b> %	74%	82%	100%	75%
<b>Q3.</b> I feel committed to my organisation's goals	<b>82</b> %	(r)	(r)	83%	<b>71</b> %	82%	100%	75%
<b>Q4.</b> I have the tools, resources and processes (i.e. work equipment, information technology systems etc.) to complete my work effectively	<b>48</b> %	(r)	(r)	50%	<b>34</b> %	<b>64</b> %	<b>71</b> %	<b>33</b> %
<b>Q5.</b> I feel a strong personal attachment to my organisation	<b>68</b> %	(r)	(r)	75%	66%	<b>45</b> %	88%	<b>58</b> %
<b>Q6.</b> I am able to strike the right balance between my work and home life	<b>59</b> %	(r)	(r)	50%	51%	<b>45</b> %	88%	50%
<b>Q7.</b> I feel valued and recognised for the work I do	<b>48</b> %	(r)	(r)	67%	31%	36%	76%	33%
<b>Q8.</b> I believe in the purpose and objectives of my organisation	<b>79</b> %	(r)	(r)	83%	66%	91%	94%	75%
<b>G9.</b> I am aware of how my work contributes to the overall strategic objectives of my organisation	<b>67</b> %	(r)	(r)	67%	60%	73%	88%	50%
<b>Q10.</b> Considering everything, I am satisfied with the job I do	<b>71</b> %	(r)	(r)	<b>58</b> %	60%	<b>64</b> %	94%	83%

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### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health systems - Yes	DoH - Yes	PathWest - Yes	CAHS - Yes	NMHS - Yes	SMHS - Yes	EMHS - Yes	WACHS - Ye
RESPONDENTS	92	1	4	12	35	11	17	12
EMPLOYEE ENGAGEMENT INDEX	63%	(r)	(r)	65%	<b>59</b> %	<b>58</b> %	<b>79</b> %	<b>59</b> %
Our values	68%	(r)	(r)	67%	63%	60%	82%	<b>68</b> %
<b>Q11.</b> I believe that the decisions and behaviours of senior management are consistent with my organisation's values	<b>45</b> %	(r)	(r)	58%	29%	<b>27</b> %	65%	50%
<b>Q12.</b> I am able to speak up and share a different view to my colleagues and manager	<b>71</b> %	(r)	(r)	83%	66%	<b>64</b> %	76%	<b>67</b> %
<b>Q13.</b> I think it is safe to speak up and challenge the way things are done in my organisation	55%	(r)	(r)	50%	<b>49</b> %	<b>27</b> %	71%	75%
<b>Q14.</b> My organisation treats staff who are involved in an error, near miss or incident fairly	58%	(r)	(r)	58%	40%	<b>64</b> %	82%	50%
<b>Q15.</b> I believe that one of my responsibilities is to continually look for new ways to improve the way we work	89%	(r)	(r)	100%	86%	<b>82</b> %	94%	<b>92</b> %
<b>Q16.</b> People in my team treat each other with respect	<b>79</b> %	(r)	(r)	<b>58</b> %	83%	<b>73</b> %	94%	83%
<b>Q17.</b> The people in my team cooperate to get the work done	85%	(r)	(r)	<b>67</b> %	91%	<b>82</b> %	88%	92%
<b>Q18.</b> Employees are treated with respect regardless of their job	63%	(r)	(r)	<b>58</b> %	66%	55%	<b>71</b> %	<b>58</b> %

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### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

O AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE	WA health systems - Yes	DoH - Yes	PathWest - Yes	CAHS - Yes	NMHS - Yes	SMHS - Yes	EMHS - Yes	WACHS - Ye
O AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE	systems - res		Tes					
RESPONDENTS	92	1	4	12	35	11	17	12
EMPLOYEE ENGAGEMENT INDEX	<b>63</b> %	(r)	(r)	<b>65</b> %	<b>59</b> %	<b>58</b> %	<b>79</b> %	<b>59</b> %
Our values	<b>68</b> %	(r)	(r)	<b>67</b> %	63%	60%	82%	68%
<b>Q19.</b> In my team, people take responsibility for their decisions and actions	83%	(r)	(r)	50%	89%	82%	94%	83%
<b>Q20.</b> The people in my team behave in an accepting manner towards people from diverse backgrounds	85%	(r)	(r)	83%	77%	82%	100%	92%
<b>Q21.</b> I feel I have equal opportunity for development and career progression in my organisation, regardless of things such as my age, gender, cultural background, carer responsibilities etc.	<b>71</b> %	(r)	(r)	58%	69%	55%	94%	<b>67</b> %
<b>Q22.</b> Leaders are open and honest in their communications with staff	<b>54</b> %	(r)	(r)	<b>67</b> %	<b>49</b> %	55%	<b>65</b> %	50%
<b>Q23.</b> Our senior managers encourage collaboration	55%	(r)	(r)	75%	<b>43</b> %	55%	71%	50%
<b>Q24.</b> My organisation does a good job of keeping me informed about matters affecting me	<b>57</b> %	(r)	(r)	67%	<b>54</b> %	36%	82%	42%

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### YOUR DEMOGRAPHIC PROFILES

IO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

O AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE	WA health	DoH - Yes	PathWest -	CAHS - Yes	NMHS - Yes	SMHS - Yes	EMHS - Yes	WACHS - Yes
O AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE	systems - Yes	Don - Tes	Yes	CARS - Tes	NMH5 - Tes	SMH5 - Tes	EMHS - Tes	WACH5 - Tes
RESPONDENTS	92	1	4	12	35	11	17	12
EMPLOYEE ENGAGEMENT INDEX	<b>63</b> %	(r)	(r)	<b>65</b> %	<b>59</b> %	<b>58</b> %	<b>79</b> %	<b>59</b> %
Health and wellbeing	<b>48</b> %	(r)	(r)	55%	<b>42</b> %	<b>44</b> %	<b>59</b> %	<b>45</b> %
<b>Q25.</b> I know how to access the Employee Assistance Program	<b>48</b> %	(r)	(r)	75%	<b>31</b> %	<b>45</b> %	<b>47</b> %	58%
<b>Q26.</b> I am satisfied with the policies and procedures in place to help me manage my health and wellbeing	38%	(r)	(r)	50%	<b>34</b> %	36%	47%	33%
<b>Q27.</b> I believe my organisation cares about my health and wellbeing	38%	(r)	(r)	<b>33</b> %	31%	36%	59%	<b>25</b> %
<b>Q28.</b> People in my team are committed to workplace safety	<b>79</b> %	(r)	(r)	75%	80%	<b>64</b> %	88%	83%
<b>Q29.</b> My organisation does a good job of communicating what it can offer in terms of health and wellbeing	<b>37</b> %	(r)	(r)	42%	<b>31</b> %	36%	53%	25%

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#### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health systems - Yes	DoH - Yes	PathWest - Yes	CAHS - Yes	NMHS - Yes	SMHS - Yes	EMHS - Yes	WACHS - Yes
RESPONDENTS	92	1	4	12	35	11	17	12
EMPLOYEE ENGAGEMENT INDEX	63%	(r)	(r)	65%	<b>59</b> %	<b>58</b> %	<b>79</b> %	<b>59</b> %
Performance and development	<b>68</b> %	(r)	(r)	60%	<b>71</b> %	73%	<b>74</b> %	<b>58</b> %
<b>Q30.</b> In the past 12 months, I have received formal feedback on my performance	70%	(r)	(r)	<b>58</b> %	<b>71</b> %	91%	<b>71</b> %	<b>58</b> %
<b>Q31.</b> In the past 12 months, I have received informal feedback on my performance	<b>71</b> %	(r)	(r)	83%	74%	73%	76%	50%
<b>Q32.</b> The performance feedback I have received has been beneficial to my ongoing development	64%	(r)	(r)	<b>58</b> %	69%	55%	71%	50%
<b>Q33.</b> I feel comfortable to give feedback to my manager about the performance of others	68%	(r)	(r)	<b>42</b> %	69%	73%	76%	75%

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### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SUBVEY

O AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE	WA health	<b>D</b>	PathWest -					
O AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE	systems - Yes	DoH - Yes	Yes	CAHS - Yes	NMHS - Yes	SMHS - Yes	EMHS - Yes	WACHS - Yes
RESPONDENTS	92	1	4	12	35	11	17	12
EMPLOYEE ENGAGEMENT INDEX	63%	(r)	(r)	65%	<b>59</b> %	<b>58</b> %	<b>79</b> %	<b>59</b> %
Service delivery and patient care	61%	(r)	(r)	60%	<b>58</b> %	53%	<b>71</b> %	<b>56</b> %
<b>Q34.</b> I feel empowered to do what I think is best for our patients/clients/customers	70%	(r)	(r)	<b>58</b> %	<b>71</b> %	<b>64</b> %	<b>71</b> %	75%
<b>Q35.</b> I am given the support I need to deliver a high level of service to our patients/clients/customers	51%	(r)	(r)	<b>58</b> %	<b>46</b> %	<b>45</b> %	<b>65</b> %	<b>42</b> %
<b>Q36.</b> In my opinion, my organisation is committed to patient/client/customer satisfaction	64%	(r)	(r)	<b>58</b> %	63%	55%	76%	58%
<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working	<b>45</b> %	(r)	(r)	<b>42</b> %	<b>43</b> %	<b>45</b> %	53%	33%
<b>Q38.</b> As an organisation, we put patients/clients/customers at the heart of everything we do	<b>59</b> %	(r)	(r)	58%	54%	55%	71%	50%
<b>Q39.</b> I would be happy for my family members to receive health care services from my organisation	75%	(r)	(r)	83%	<b>71</b> %	55%	88%	75%

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<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health systems - Yes	DoH - Yes	PathWest - Yes	CAHS - Yes	NMHS - Yes	SMHS - Yes	EMHS - Yes	WACHS - Yes
RESPONDENTS	92	1	4	12	35	11	17	12
EMPLOYEE ENGAGEMENT INDEX	<b>63</b> %	(r)	(r)	65%	<b>59</b> %	<b>58</b> %	<b>79</b> %	<b>59</b> %
About your organisation	<b>57</b> %	(r)	(r)	65%	<b>52</b> %	<b>44</b> %	<b>76</b> %	51%
<b>G40.</b> I would recommend my organisation as a great place to work	<b>57</b> %	(r)	(r)	58%	<b>46</b> %	36%	88%	67%
<b>Q41.</b> My manager recognises and acknowledges when I have done my job well	66%	(r)	(r)	75%	<b>57</b> %	<b>64</b> %	94%	50%
<b>Q42.</b> My manager supports me and my goals	75%	(r)	(r)	75%	<b>71</b> %	<b>64</b> %	94%	<b>67</b> %
<b>Q43.</b> I am proud to tell others I work for my organisation	66%	(r)	(r)	<b>67</b> %	69%	<b>45</b> %	88%	<b>58</b> %
<b>Q44.</b> My organisation inspires me to do the best in my job	<b>52</b> %	(r)	(r)	<b>67</b> %	<b>49</b> %	<b>45</b> %	65%	<b>42</b> %
<b>Q45.</b> My organisation supports me and my goals	<b>43</b> %	(r)	(r)	58%	37%	<b>27</b> %	59%	<b>42</b> %
<b>Q46.</b> My organisation is making the necessary improvements to meet our future challenges	46%	(r)	(r)	<b>67</b> %	43%	36%	<b>47</b> %	<b>42</b> %
<b>Q47.</b> My organisation motivates me to help it achieve its objectives	<b>48</b> %	(r)	(r)	50%	<b>43</b> %	<b>36</b> %	71%	<b>42</b> %

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<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Permanent	Fixed Term	Casual	Sessiona
RESPONDENTS	12092	9325	2157	562	48
EMPLOYEE ENGAGEMENT INDEX	66%	64%	70%	<b>71</b> %	<b>70</b> %
Your job	<b>72</b> %	<b>71</b> %	<b>77</b> %	<b>79</b> %	<b>75</b> %
<b>Q1.</b> My role enables me to make good use of my skills and abilities	81%	80%	86%	84%	88%
<b>Q2.</b> I have clear, measurable work objectives	<b>76</b> %	<b>76</b> %	<b>78</b> %	<b>82</b> %	77%
<b>Q3.</b> I feel committed to my organisation's goals	84%	83%	88%	<b>87</b> %	90%
<b>Q4.</b> I have the tools, resources and processes (i.e. work equipment, information technology systems etc.) to complete my work effectively	66%	<b>64</b> %	<b>70</b> %	77%	<b>63</b> %
<b>Q5.</b> I feel a strong personal attachment to my organisation	65%	64%	<b>68</b> %	70%	81%
<b>Q6.</b> I am able to strike the right balance between my work and home life	66%	<b>64</b> %	70%	<b>79</b> %	71%
<b>Q7.</b> I feel valued and recognised for the work I do	<b>52</b> %	<b>49</b> %	61%	61%	<b>54</b> 9
<b>Q8.</b> I believe in the purpose and objectives of my organisation	80%	<b>78</b> %	85%	85%	859
<b>Q9.</b> I am aware of how my work contributes to the overall strategic objectives of my organisation	<b>79</b> %	<b>78</b> %	82%	83%	71%
<b>Q10.</b> Considering everything, I am satisfied with the job I do	74%	<b>72</b> %	<b>79</b> %	83%	71%

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<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Permanent	Fixed Term	Casual	Sessio
RESPONDENTS	12092	9325	2157	562	48
EMPLOYEE ENGAGEMENT INDEX	66%	<b>64</b> %	70%	<b>71</b> %	70
Our values	<b>64</b> %	<b>63</b> %	<b>72</b> %	<b>68</b> %	64
<b>Q11.</b> I believe that the decisions and behaviours of senior management are consistent with my organisation's values	53%	51%	61%	<b>61</b> %	46
<b>Q12.</b> I am able to speak up and share a different view to my colleagues and manager	<b>62</b> %	60%	69%	<b>62</b> %	67
<b>Q13.</b> I think it is safe to speak up and challenge the way things are done in my organisation	<b>48</b> %	46%	55%	<b>52</b> %	48
<b>Q14.</b> My organisation treats staff who are involved in an error, near miss or incident fairly	55%	54%	60%	60%	52
<b>Q15.</b> I believe that one of my responsibilities is to continually look for new ways to improve the way we work	86%	86%	89%	86%	83
<b>Q16.</b> People in my team treat each other with respect	<b>73</b> %	<b>72</b> %	81%	<b>71</b> %	73
<b>Q17.</b> The people in my team cooperate to get the work done	<b>78</b> %	76%	84%	<b>76</b> %	85
<b>Q18.</b> Employees are treated with respect regardless of their job	63%	60%	72%	68%	65

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RESPONDENTS	12092	9325	2157	562	48
EMPLOYEE ENGAGEMENT INDEX	66%	<b>64</b> %	70%	<b>71</b> %	70%
Our values	64%	63%	<b>72</b> %	<b>68</b> %	<b>64</b> %
<b>Q19.</b> In my team, people take responsibility for their decisions and actions	<b>70</b> %	<b>68</b> %	<b>79</b> %	<b>71</b> %	77%
<b>Q20.</b> The people in my team behave in an accepting manner towards people from diverse backgrounds	85%	84%	90%	82%	81%
<b>Q21.</b> I feel I have equal opportunity for development and career progression in my organisation, regardless of things such as my age, gender, cultural background, carer responsibilities etc.	64%	62%	74%	67%	56%
<b>Q22.</b> Leaders are open and honest in their communications with staff	<b>52</b> %	<b>49</b> %	<b>63</b> %	<b>62</b> %	<b>52</b> %
<b>Q23.</b> Our senior managers encourage collaboration	55%	53%	65%	63%	<b>52</b> %
<b>Q24.</b> My organisation does a good job of keeping me informed about matters affecting me	<b>59</b> %	<b>57</b> %	65%	<b>68</b> %	56%

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	RESPONDENTS	12092	9325	2157	562	48
	EMPLOYEE ENGAGEMENT INDEX	66%	<b>64</b> %	70%	<b>71</b> %	<b>70</b> %
С	Health and wellbeing	<b>68</b> %	<b>67</b> %	<b>70</b> %	<b>69</b> %	<b>57</b> %
	<b>Q25.</b> I know how to access the Employee Assistance Program	<b>78</b> %	81%	<b>70</b> %	<b>66</b> %	<b>52</b> %
	<b>Q26.</b> I am satisfied with the policies and procedures in place to help me manage my health and wellbeing	65%	<b>64</b> %	<b>67</b> %	70%	<b>52</b> %
S	<b>Q27.</b> I believe my organisation cares about my health and wellbeing	55%	<b>52</b> %	<b>63</b> %	<b>65</b> %	50%
	<b>Q28.</b> People in my team are committed to workplace safety	82%	<b>82</b> %	<b>87</b> %	81%	<b>79</b> %
	<b>Q29.</b> My organisation does a good job of communicating what it can offer in terms of health and wellbeing	58%	<b>57</b> %	<b>62</b> %	<b>64</b> %	50%

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	O AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE					
	RESPONDENTS	12092	9325	2157	562	48
	EMPLOYEE ENGAGEMENT INDEX	66%	<b>64</b> %	<b>70</b> %	<b>71</b> %	<b>70</b> %
ніс	Performance and development	<b>58</b> %	<b>58</b> %	63%	55%	<b>57</b> %
	<b>Q30.</b> In the past 12 months, I have received formal feedback on my performance	<b>56</b> %	<b>57</b> %	<b>54</b> %	<b>46</b> %	58%
	<b>Q31.</b> In the past 12 months, I have received informal feedback on my performance	66%	<b>64</b> %	<b>75</b> %	<b>62</b> %	65%
- GUES	<b>Q32.</b> The performance feedback I have received has been beneficial to my ongoing development	55%	<b>53</b> %	<b>63</b> %	<b>56</b> %	<b>46</b> %
50ES A	<b>Q33.</b> I feel comfortable to give feedback to my manager about the performance of others	<b>57</b> %	<b>57</b> %	<b>59</b> %	<b>56</b> %	60%

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<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Permanent	Fixed Term	Casual	Session
RESPONDENTS	12092	9325	2157	562	48
EMPLOYEE ENGAGEMENT INDEX	66%	<b>64</b> %	70%	<b>71</b> %	<b>70</b> 9
Service delivery and patient care	69%	<b>67</b> %	<b>73</b> %	<b>76</b> %	<b>67</b> 9
<b>Q34.</b> I feel empowered to do what I think is best for our patients/clients/customers	<b>74</b> %	<b>73</b> %	<b>79</b> %	83%	<b>67</b> 9
<b>Q35.</b> I am given the support I need to deliver a high level of service to our patients/clients/customers	65%	<b>62</b> %	<b>72</b> %	77%	<b>63</b> 9
<b>Q36.</b> In my opinion, my organisation is committed to patient/client/customer satisfaction	<b>76</b> %	<b>74</b> %	80%	82%	<b>75</b> 9
<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working	50%	<b>49</b> %	55%	55%	<b>46</b> 9
<b>Q38.</b> As an organisation, we put patients/clients/customers at the heart of everything we do	<b>71</b> %	70%	<b>74</b> %	<b>78</b> %	<b>69</b> 9
<b>Q39.</b> I would be happy for my family members to receive health care services from my organisation	<b>76</b> %	<b>74</b> %	82%	81%	<b>83</b> 9
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<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Permanent	Fixed Term	Casual	Session
RESPONDENTS	12092	9325	2157	562	48
EMPLOYEE ENGAGEMENT INDEX	66%	<b>64</b> %	70%	<b>71</b> %	<b>70</b> 9
About your organisation	60%	<b>58</b> %	<b>68</b> %	<b>67</b> %	<b>59</b> %
<b>G40.</b> I would recommend my organisation as a great place to work	<b>62</b> %	<b>59</b> %	69%	73%	<b>63</b> 9
<b>Q41.</b> My manager recognises and acknowledges when I have done my job well	<b>62</b> %	60%	70%	<b>64</b> %	<b>60</b> 9
<b>Q42.</b> My manager supports me and my goals	<b>64</b> %	<b>62</b> %	<b>73</b> %	<b>64</b> %	<b>63</b> 9
<b>Q43.</b> I am proud to tell others I work for my organisation	70%	68%	77%	<b>79</b> %	859
<b>Q44.</b> My organisation inspires me to do the best in my job	<b>59</b> %	56%	68%	70%	<b>63</b> 9
<b>Q45.</b> My organisation supports me and my goals	53%	51%	<b>62</b> %	60%	<b>52</b> 9
<b>Q46.</b> My organisation is making the necessary improvements to meet our future challenges	55%	53%	63%	<b>62</b> %	<b>44</b> 9
<b>Q47.</b> My organisation motivates me to help it achieve its objectives	53%	50%	<b>62</b> %	62%	<b>44</b> 9

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O AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE O AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE	WA health system	Less than 1 year	1 to 3 years	4 to 5 years	6 to 10 years	11 to 20 years	More than 20 years	Prefer not to say
RESPONDENTS	12092	1910	2943	1695	2330	1925	928	361
EMPLOYEE ENGAGEMENT INDEX	66%	74%	<b>69</b> %	<b>64</b> %	63%	<b>62</b> %	65%	<b>46</b> %
Your job	<b>72</b> %	81%	75%	<b>71</b> %	<b>70</b> %	<b>68</b> %	<b>73</b> %	<b>46</b> %
<b>a1.</b> My role enables me to make good ise of my skills and abilities	81%	88%	83%	83%	79%	<b>79</b> %	83%	51%
<b>22.</b> I have clear, measurable work bjectives	76%	80%	<b>78</b> %	76%	75%	76%	80%	50%
<b>Q3.</b> I feel committed to my organisation's goals	84%	91%	87%	83%	82%	80%	86%	<b>62</b> %
<b>Q4.</b> I have the tools, resources and processes (i.e. work equipment, nformation technology systems etc.) to complete my work effectively	66%	75%	68%	66%	61%	<b>61</b> %	68%	<b>42</b> %
<b>25.</b> I feel a strong personal attachment to my organisation	65%	70%	<b>68</b> %	63%	<b>64</b> %	<b>64</b> %	69%	36%
<b>26.</b> I am able to strike the right balance between my work and home life	66%	77%	<b>67</b> %	60%	64%	64%	65%	<b>46</b> %
<b>Q7.</b> I feel valued and recognised for the work I do	<b>52</b> %	72%	56%	<b>47</b> %	<b>47</b> %	42%	51%	20%
<b>Q8.</b> I believe in the purpose and objectives of my organisation	80%	90%	84%	<b>78</b> %	77%	<b>74</b> %	<b>78</b> %	58%
<b>Q9.</b> I am aware of how my work contributes to the overall strategic objectives of my organisation	79%	87%	81%	<b>78</b> %	76%	75%	<b>79</b> %	<b>54</b> %
<b>Q10.</b> Considering everything, I am satisfied with the job I do	74%	84%	77%	73%	71%	70%	75%	41%

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RESPONDENTS	12092	1910	2943	1695	2330	1925	928	361
EMPLOYEE ENGAGEMENT INDEX	66%	74%	69%	<b>64</b> %	63%	<b>62</b> %	65%	<b>46</b> %
Our values	64%	<b>78</b> %	<b>68</b> %	62%	61%	<b>58</b> %	62%	<b>38</b> %
<b>Q11.</b> I believe that the decisions and behaviours of senior management are consistent with my organisation's values	53%	<b>72</b> %	<b>57</b> %	50%	<b>48</b> %	<b>44</b> %	50%	22%
<b>Q12.</b> I am able to speak up and share a different view to my colleagues and manager	<b>62</b> %	77%	65%	<b>59</b> %	<b>58</b> %	<b>54</b> %	<b>59</b> %	29%
<b>Q13.</b> I think it is safe to speak up and challenge the way things are done in my organisation	<b>48</b> %	63%	<b>52</b> %	<b>47</b> %	<b>43</b> %	40%	45%	16%
<b>Q14.</b> My organisation treats staff who are involved in an error, near miss or incident fairly	55%	64%	<b>59</b> %	55%	<b>52</b> %	<b>49</b> %	<b>54</b> %	<b>24</b> %
<b>Q15.</b> I believe that one of my responsibilities is to continually look for new ways to improve the way we work	86%	91%	89%	<b>87</b> %	84%	83%	85%	<b>74</b> %
<b>Q16.</b> People in my team treat each other with respect	<b>73</b> %	85%	<b>75</b> %	<b>71</b> %	<b>71</b> %	69%	70%	<b>53</b> %
<b>Q17.</b> The people in my team cooperate to get the work done	<b>78</b> %	<b>87</b> %	<b>78</b> %	<b>76</b> %	<b>75</b> %	<b>76</b> %	<b>77</b> %	<b>60</b> %
<b>Q18.</b> Employees are treated with respect regardless of their job	63%	<b>79</b> %	68%	61%	58%	<b>54</b> %	<b>57</b> %	<b>31</b> %

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TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Less than 1 year	1 to 3 years	4 to 5 years	6 to 10 years	11 to 20 years	More than 20 years	Prefer not to say
RESPONDENTS	12092	1910	2943	1695	2330	1925	928	361
EMPLOYEE ENGAGEMENT INDEX	66%	<b>74</b> %	69%	<b>64</b> %	63%	<b>62</b> %	65%	<b>46</b> %
Our values	64%	<b>78</b> %	68%	62%	61%	<b>58</b> %	62%	<b>38</b> %
<b>Q19.</b> In my team, people take responsibility for their decisions and actions	70%	83%	<b>72</b> %	66%	<b>68</b> %	65%	69%	<b>49</b> %
<b>Q20.</b> The people in my team behave in an accepting manner towards people from diverse backgrounds	85%	93%	<b>87</b> %	83%	82%	82%	84%	<b>71</b> %
<b>Q21.</b> I feel I have equal opportunity for development and career progression in my organisation, regardless of things such as my age, gender, cultural background, carer responsibilities etc.	64%	80%	70%	62%	<b>59</b> %	55%	60%	33%
<b>Q22.</b> Leaders are open and honest in their communications with staff	<b>52</b> %	<b>73</b> %	58%	<b>49</b> %	<b>46</b> %	<b>41</b> %	<b>47</b> %	<b>22</b> %
<b>Q23.</b> Our senior managers encourage collaboration	55%	75%	62%	<b>52</b> %	51%	43%	49%	<b>24</b> %
<b>Q24.</b> My organisation does a good job of keeping me informed about matters affecting me	59%	75%	63%	56%	53%	51%	58%	25%

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### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

O AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE	WA health	Less than 1	1 to 3 vears	4 to 5 years	6 to 10 years	11 to 20 years	More than 20	Prefer not to
O AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE	system	year					years	say
RESPONDENTS	12092	1910	2943	1695	2330	1925	928	361
EMPLOYEE ENGAGEMENT INDEX	66%	<b>74</b> %	<b>69</b> %	<b>64</b> %	<b>63</b> %	<b>62</b> %	65%	<b>46</b> %
Health and wellbeing	68%	<b>75</b> %	<b>70</b> %	66%	66%	<b>63</b> %	<b>67</b> %	<b>49</b> %
<b>Q25.</b> I know how to access the Employee Assistance Program	<b>78</b> %	<b>74</b> %	<b>78</b> %	<b>77</b> %	<b>81</b> %	<b>79</b> %	83%	<b>78</b> %
<b>Q26.</b> I am satisfied with the policies and procedures in place to help me manage my health and wellbeing	65%	74%	68%	63%	64%	60%	65%	<b>41</b> %
<b>Q27.</b> I believe my organisation cares about my health and wellbeing	55%	<b>71</b> %	60%	50%	<b>50</b> %	<b>47</b> %	<b>49</b> %	<b>27</b> %
<b>Q28.</b> People in my team are committed to workplace safety	82%	89%	84%	82%	82%	<b>78</b> %	82%	66%
<b>Q29.</b> My organisation does a good job of communicating what it can offer in terms of health and wellbeing	58%	69%	61%	56%	56%	<b>52</b> %	<b>57</b> %	<b>32</b> %

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#### YOUR DEMOGRAPHIC PROFILES

UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Less than 1 year	1 to 3 years	4 to 5 years	6 to 10 years	11 to 20 years	More than 20 years	Prefer not to say
RESPONDENTS	12092	1910	2943	1695	2330	1925	928	361
EMPLOYEE ENGAGEMENT INDEX	66%	<b>74</b> %	69%	<b>64</b> %	<b>63</b> %	<b>62</b> %	65%	<b>46</b> %
Performance and development	<b>58</b> %	<b>64</b> %	<b>64</b> %	58%	<b>56</b> %	<b>52</b> %	56%	<b>37</b> %
<b>Q30.</b> In the past 12 months, I have received formal feedback on my performance	56%	50%	61%	<b>57</b> %	56%	<b>54</b> %	58%	<b>43</b> %
<b>Q31.</b> In the past 12 months, I have received informal feedback on my performance	66%	75%	74%	66%	<b>62</b> %	<b>57</b> %	<b>59</b> %	48%
<b>Q32.</b> The performance feedback I have received has been beneficial to my ongoing development	55%	<b>67</b> %	62%	54%	50%	<b>45</b> %	50%	<b>27</b> %
<b>Q33.</b> I feel comfortable to give feedback to my manager about the performance of others	<b>57</b> %	<b>63</b> %	60%	<b>57</b> %	56%	53%	58%	30%

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#### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SUBVEY

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RESPONDENTS	12092	1910	2943	1695	2330	1925	928	361
EMPLOYEE ENGAGEMENT INDEX	66%	<b>74</b> %	69%	<b>64</b> %	63%	<b>62</b> %	65%	<b>46</b> %
Service delivery and patient care	69%	<b>79</b> %	<b>72</b> %	<b>67</b> %	65%	<b>63</b> %	69%	<b>41</b> %
<b>Q34.</b> I feel empowered to do what I think is best for our patients/clients/customers	<b>74</b> %	83%	78%	73%	<b>72</b> %	69%	75%	<b>45</b> %
<b>Q35.</b> I am given the support I need to deliver a high level of service to our patients/clients/customers	65%	80%	70%	63%	<b>59</b> %	56%	<b>64</b> %	<b>32</b> %
<b>Q36.</b> In my opinion, my organisation is committed to patient/client/customer satisfaction	<b>76</b> %	85%	80%	<b>74</b> %	<b>72</b> %	70%	75%	<b>47</b> %
<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working	50%	<b>62</b> %	53%	<b>49</b> %	<b>47</b> %	<b>44</b> %	50%	25%
<b>Q38.</b> As an organisation, we put patients/clients/customers at the heart of everything we do	<b>71</b> %	<b>79</b> %	74%	69%	68%	68%	74%	<b>45</b> %
<b>Q39.</b> I would be happy for my family members to receive health care services from my organisation	76%	85%	78%	74%	73%	<b>72</b> %	77%	51%

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### YOUR DEMOGRAPHIC PROFILES

TO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

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RESPONDENTS	12092	1910	2943	1695	2330	1925	928	361
EMPLOYEE ENGAGEMENT INDEX	66%	<b>74</b> %	69%	<b>64</b> %	63%	<b>62</b> %	<b>65</b> %	<b>46</b> %
About your organisation	60%	<b>76</b> %	65%	58%	55%	<b>52</b> %	<b>57</b> %	29%
<b>G40.</b> I would recommend my organisation as a great place to work	<b>62</b> %	<b>76</b> %	66%	60%	<b>57</b> %	54%	60%	<b>28</b> %
<b>Q41.</b> My manager recognises and acknowledges when I have done my job well	<b>62</b> %	<b>79</b> %	66%	60%	<b>57</b> %	<b>54</b> %	58%	<b>37</b> %
<b>Q42.</b> My manager supports me and my goals	<b>64</b> %	80%	<b>69</b> %	<b>62</b> %	60%	<b>56</b> %	60%	35%
<b>Q43.</b> I am proud to tell others I work for my organisation	70%	83%	75%	70%	65%	63%	69%	<b>37</b> %
<b>Q44.</b> My organisation inspires me to do the best in my job	<b>59</b> %	<b>76</b> %	64%	55%	53%	51%	56%	<b>24</b> %
<b>Q45.</b> My organisation supports me and my goals	53%	<b>71</b> %	58%	50%	<b>48</b> %	45%	50%	23%
<b>Q46.</b> My organisation is making the necessary improvements to meet our future challenges	55%	70%	60%	51%	51%	<b>48</b> %	55%	25%
<b>Q47.</b> My organisation motivates me to help it achieve its objectives	53%	<b>71</b> %	58%	51%	<b>47</b> %	<b>44</b> %	50%	21%

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RESPONDENTS	12092	735	1609	1236	2701	3183	2303	325
EMPLOYEE ENGAGEMENT INDEX	66%	<b>78</b> %	71%	65%	65%	63%	66%	46%
Your job	<b>72</b> %	83%	78%	<b>71</b> %	<b>72</b> %	70%	73%	<b>47</b> %
<b>Q1.</b> My role enables me to make good use of my skills and abilities	81%	<b>87</b> %	84%	81%	81%	81%	84%	50%
<b>Q2.</b> I have clear, measurable work objectives	76%	82%	80%	75%	77%	<b>74</b> %	<b>79</b> %	51%
<b>Q3.</b> I feel committed to my organisation's goals	84%	94%	88%	84%	84%	81%	86%	<b>62</b> %
<b>Q4.</b> I have the tools, resources and processes (i.e. work equipment, information technology systems etc.) to complete my work effectively	66%	76%	<b>72</b> %	68%	65%	<b>62</b> %	65%	<b>44</b> %
<b>Q5.</b> I feel a strong personal attachment to my organisation	<b>65</b> %	<b>71</b> %	<b>70</b> %	<b>60</b> %	<b>64</b> %	65%	<b>70</b> %	36%
<b>Q6.</b> I am able to strike the right balance between my work and home life	66%	<b>79</b> %	73%	64%	65%	64%	62%	<b>49</b> %
<b>Q7.</b> I feel valued and recognised for the work I do	<b>52</b> %	75%	60%	50%	50%	<b>47</b> %	<b>52</b> %	<b>21</b> %
<b>Q8.</b> I believe in the purpose and objectives of my organisation	80%	93%	87%	79%	79%	76%	<b>79</b> %	59%
<b>Q9.</b> I am aware of how my work contributes to the overall strategic objectives of my organisation	<b>79</b> %	89%	83%	<b>79</b> %	<b>79</b> %	76%	80%	56%
<b>Q10.</b> Considering everything, I am satisfied with the job I do	<b>74</b> %	87%	80%	73%	73%	<b>72</b> %	75%	<b>42</b> %

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### YOUR DEMOGRAPHIC PROFILES

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O AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE	system	year		a to o years			years	say
RESPONDENTS	12092	735	1609	1236	2701	3183	2303	325
EMPLOYEE ENGAGEMENT INDEX	66%	<b>78</b> %	<b>71</b> %	<b>65</b> %	<b>65</b> %	<b>63</b> %	66%	<b>46</b> %
Our values	<b>64</b> %	81%	<b>71</b> %	<b>64</b> %	63%	61%	65%	<b>38</b> %
<b>Q11.</b> I believe that the decisions and behaviours of senior management are consistent with my organisation's values	53%	<b>78</b> %	<b>62</b> %	<b>52</b> %	51%	<b>49</b> %	53%	<b>24</b> %
<b>Q12.</b> I am able to speak up and share a different view to my colleagues and manager	<b>62</b> %	<b>76</b> %	68%	<b>62</b> %	61%	<b>58</b> %	63%	30%
<b>Q13.</b> I think it is safe to speak up and challenge the way things are done in my organisation	<b>48</b> %	<b>67</b> %	<b>56</b> %	<b>48</b> %	<b>47</b> %	<b>44</b> %	<b>48</b> %	<b>17</b> %
<b>Q14.</b> My organisation treats staff who are involved in an error, near miss or incident fairly	55%	<b>67</b> %	64%	55%	<b>54</b> %	<b>52</b> %	55%	<b>25</b> %
<b>Q15.</b> I believe that one of my responsibilities is to continually look for new ways to improve the way we work	86%	90%	88%	86%	86%	85%	88%	<b>74</b> %
<b>Q16.</b> People in my team treat each other with respect	<b>73</b> %	85%	76%	<b>72</b> %	<b>72</b> %	<b>72</b> %	<b>74</b> %	<b>52</b> %
<b>Q17.</b> The people in my team cooperate to get the work done	<b>78</b> %	89%	80%	<b>77</b> %	<b>75</b> %	<b>76</b> %	<b>81</b> %	61%
<b>Q18.</b> Employees are treated with respect regardless of their job	63%	83%	71%	64%	62%	<b>59</b> %	60%	<b>30</b> %

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### YOUR DEMOGRAPHIC PROFILES

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Our values	64%	81%	<b>71</b> %	64%	63%	61%	65%	<b>38</b> %
<b>Q19.</b> In my team, people take responsibility for their decisions and actions	70%	84%	74%	68%	68%	68%	<b>72</b> %	50%
<b>Q20.</b> The people in my team behave in an accepting manner towards people from diverse backgrounds	85%	92%	87%	85%	82%	84%	87%	<b>70</b> %
<b>Q21.</b> I feel I have equal opportunity for development and career progression in my organisation, regardless of things such as my age, gender, cultural background, carer responsibilities etc.	64%	82%	74%	65%	62%	60%	64%	<b>34</b> %
<b>Q22.</b> Leaders are open and honest in their communications with staff	<b>52</b> %	80%	63%	<b>52</b> %	<b>51</b> %	<b>47</b> %	<b>51</b> %	<b>21</b> %
<b>Q23.</b> Our senior managers encourage collaboration	55%	80%	67%	56%	54%	<b>49</b> %	53%	23%
<b>Q24.</b> My organisation does a good job of keeping me informed about matters affecting me	59%	81%	68%	58%	58%	<b>54</b> %	58%	<b>25</b> %

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### YOUR DEMOGRAPHIC PROFILES

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EMPLOYEE ENGAGEMENT INDEX	66%	<b>78</b> %	<b>71</b> %	65%	65%	63%	66%	<b>46</b> %
Health and wellbeing	68%	<b>76</b> %	<b>71</b> %	65%	<b>67</b> %	66%	69%	50%
<b>Q25.</b> I know how to access the Employee Assistance Program	78%	<b>62</b> %	<b>71</b> %	<b>72</b> %	<b>79</b> %	82%	86%	77%
<b>Q26.</b> I am satisfied with the policies and procedures in place to help me manage my health and wellbeing	65%	75%	70%	62%	<b>64</b> %	63%	66%	<b>45</b> %
<b>Q27.</b> I believe my organisation cares about my health and wellbeing	55%	<b>79</b> %	66%	<b>54</b> %	<b>54</b> %	<b>49</b> %	<b>52</b> %	30%
<b>Q28.</b> People in my team are committed to workplace safety	82%	90%	86%	82%	<b>81</b> %	<b>81</b> %	84%	66%
<b>Q29.</b> My organisation does a good job of communicating what it can offer in terms of health and wellbeing	58%	73%	63%	<b>57</b> %	58%	<b>54</b> %	58%	<b>34</b> %

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#### YOUR DEMOGRAPHIC PROFILES

IO HELP YOU UNDERSTAND HOW ENGAGED DIFFERENT GROUPS OF COLLEAGUES ARE, ENGINE ASKED A FEW DEMOGRAPHIC QUESTIONS IN THE SURVEY.

THESE RESULTS WILL
HELP YOU IDENTIFY HOW
CERTAIN FACTORS
INFLUENCE HOW
CONNECTED AND
ENGAGED COLLEAGUES
FEEL TO THE COMPANY.

<ul> <li>AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE</li> <li>AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE</li> </ul>	WA health system	Less than 1 year	1 to 3 years	4 to 5 years	6 to 10 years	11 to 20 years	More than 20 years	Prefer not to say
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Performance and development	58%	61%	64%	<b>57</b> %	60%	56%	60%	38%
<b>Q30.</b> In the past 12 months, I have received formal feedback on my performance	56%	<b>45</b> %	59%	<b>52</b> %	58%	55%	59%	<b>42</b> %
<b>Q31.</b> In the past 12 months, I have received informal feedback on my performance	66%	73%	74%	66%	<b>67</b> %	61%	66%	50%
<b>Q32.</b> The performance feedback I have received has been beneficial to my ongoing development	55%	66%	64%	55%	56%	<b>49</b> %	53%	29%
<b>Q33.</b> I feel comfortable to give feedback to my manager about the performance of others	57%	<b>59</b> %	58%	54%	<b>58</b> %	56%	<b>62</b> %	31%

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Service delivery and patient care	69%	<b>82</b> %	<b>75</b> %	69%	68%	65%	<b>70</b> %	<b>41</b> %
<b>Q34.</b> I feel empowered to do what I think is best for our patients/clients/customers	<b>74</b> %	84%	80%	75%	75%	<b>71</b> %	75%	44%
<b>Q35.</b> I am given the support I need to deliver a high level of service to our patients/clients/customers	<b>65</b> %	83%	74%	65%	<b>64</b> %	60%	<b>64</b> %	<b>33</b> %
<b>Q36.</b> In my opinion, my organisation is committed to patient/client/customer satisfaction	<b>76</b> %	89%	82%	76%	<b>74</b> %	<b>72</b> %	76%	<b>48</b> %
<b>Q37.</b> I feel that my team is recognised for coming up with new and innovative ways of working	<b>50</b> %	<b>65</b> %	<b>54</b> %	50%	50%	<b>47</b> %	51%	<b>27</b> %
<b>Q38.</b> As an organisation, we put patients/clients/customers at the heart of everything we do	<b>71</b> %	84%	77%	<b>71</b> %	70%	68%	<b>71</b> %	<b>47</b> %
<b>Q39.</b> I would be happy for my family members to receive health care services from my organisation	76%	88%	81%	76%	<b>74</b> %	<b>72</b> %	<b>79</b> %	50%

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EMPLOYEE ENGAGEMENT INDEX	66%	<b>78</b> %	<b>71</b> %	65%	65%	63%	66%	<b>46</b> %
About your organisation	60%	81%	69%	<b>59</b> %	<b>59</b> %	55%	<b>59</b> %	<b>29</b> %
<b>Q40.</b> I would recommend my organisation as a great place to work	<b>62</b> %	83%	72%	61%	60%	57%	61%	<b>27</b> %
<b>Q41.</b> My manager recognises and acknowledges when I have done my job well	<b>62</b> %	81%	<b>69</b> %	63%	61%	58%	61%	<b>38</b> %
<b>Q42.</b> My manager supports me and my goals	<b>64</b> %	<b>82</b> %	<b>72</b> %	<b>64</b> %	<b>64</b> %	60%	<b>64</b> %	35%
<b>Q43.</b> I am proud to tell others I work for my organisation	70%	90%	79%	<b>71</b> %	69%	65%	70%	<b>37</b> %
<b>Q44.</b> My organisation inspires me to do the best in my job	<b>59</b> %	<b>82</b> %	69%	58%	<b>57</b> %	53%	<b>59</b> %	26%
<b>Q45.</b> My organisation supports me and my goals	53%	<b>76</b> %	63%	<b>52</b> %	<b>52</b> %	<b>48</b> %	53%	23%
<b>Q46.</b> My organisation is making the necessary improvements to meet our future challenges	55%	<b>76</b> %	64%	<b>54</b> %	53%	<b>51</b> %	56%	<b>25</b> %
<b>Q47.</b> My organisation motivates me to help it achieve its objectives	53%	77%	64%	<b>52</b> %	<b>51</b> %	<b>48</b> %	<b>51</b> %	<b>21</b> %

# **TIME TO TAKE ACTION**

CELEBRATE	Q INVESTIGATE FURTHER WITH OUR TEAMS	
The things we do well:	Are there any other opportunities coming out of the results that we want to explore further?	Areas we need to focus on and turn into action plans:
THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.	HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?	WHAT ARE THE KEY THINGS WE NEED TO IMPROVE TO MAKE WORKING HERE BETTER?

0		PRIORITISE 3 AREAS			RESOURCES	TARGET / SUCCESS
USE THIS		FOR ACTION	TIMESCALES	OWNER	REQUIRED	MEASURE
PAGE TO	01.					
START YOUR						
LOCAL						
ACTION PLANS	02.					
- IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND						
AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.	03.					
- PRIORITISE 3 AREAS TO TAKE FORWARD						